
INTERIM FINANCIAL REPORT 2025

PRADA Group





1

The Prada Group



2

Financial Review



3

**Corporate
Governance**



4

**Interim Condensed
Consolidated Financial
Statements**



5

**Notes to the Interim
Condensed Consolidated
Financial Statements**

CHAPTER 1

The Prada Group

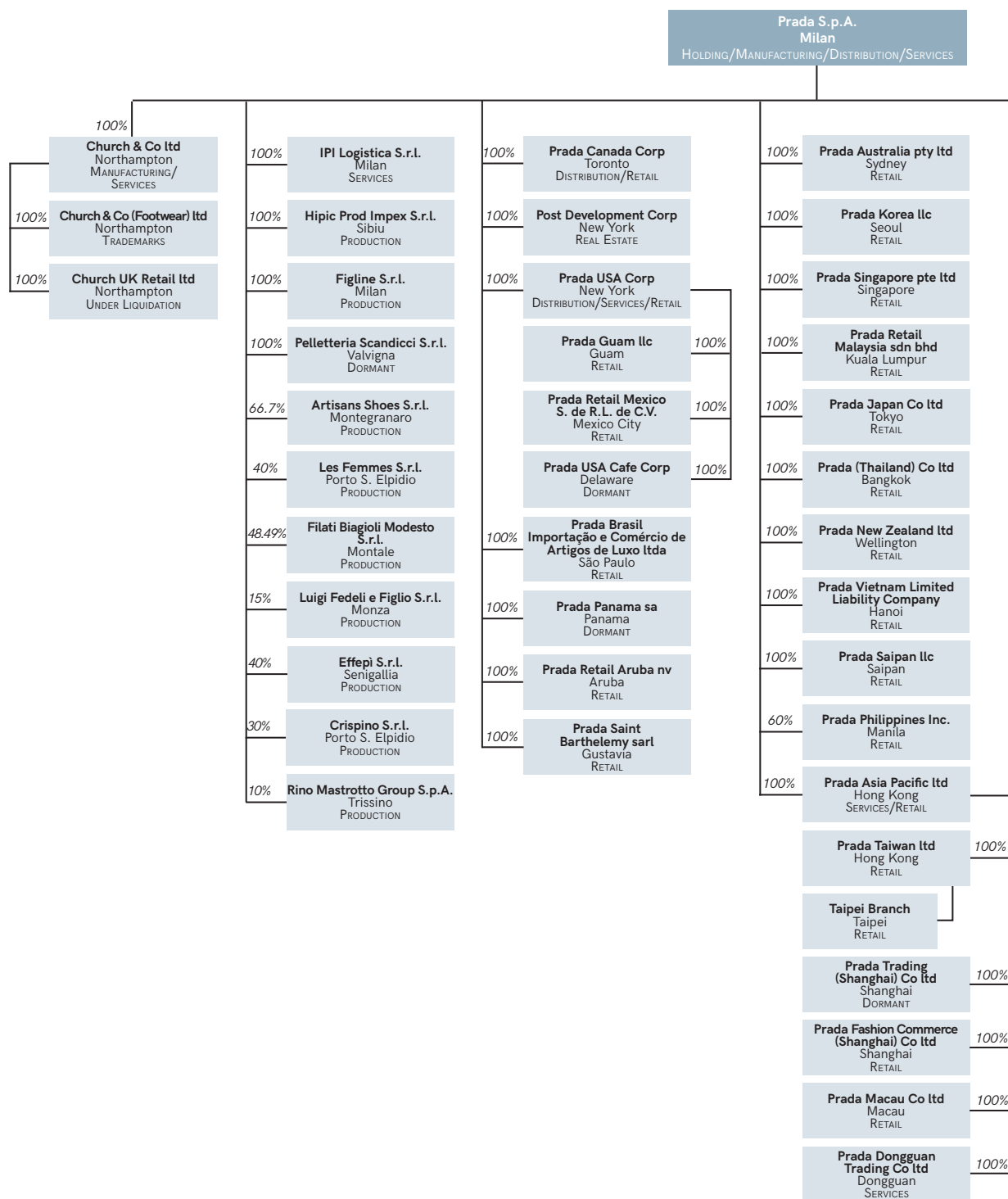


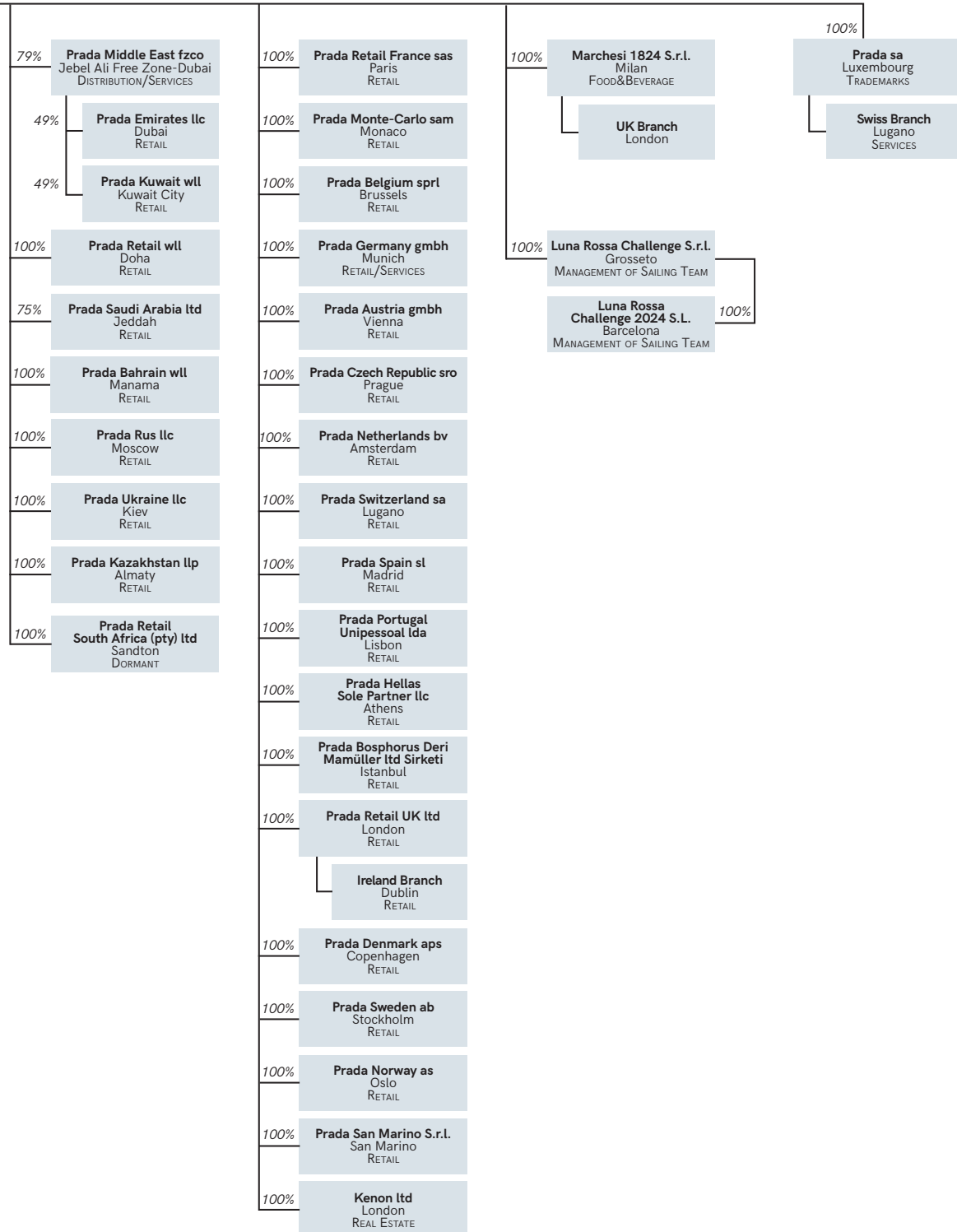
Prada S.p.A. - Corporate information

Registered Office	Via A. Fogazzaro, 28 - 20135 Milan, Italy
Head Office	Via A. Fogazzaro, 28 - 20135 Milan, Italy
Place of business in Hong Kong registered under Part 16 of the Hong Kong Companies Ordinance	8th Floor, One Taikoo Place 979 King's Road Quarry Bay, Hong Kong S.A.R. (P.R.C.)
Company Corporate website	www.pradagroup.com
Hong Kong Stock Exchange Identification Number	1913
Share Capital	Euro 255,882,400 (represented by 2,558,824,000 shares of Euro 0.10 each)
Board of Directors	<p>Patrizio Bertelli (Chairman of the Board & Executive Director)</p> <p>Paolo Zannoni (Executive Deputy Chairman of the Board & Executive Director)</p> <p>Andrea Guerra (Chief Executive Officer & Executive Director)</p> <p>Miuccia Prada Bianchi (Executive Director)</p> <p>Andrea Bonini (Chief Financial Officer & Executive Director)</p> <p>Lorenzo Bertelli (Executive Director)</p> <p>Yoël Zaoui (Lead Independent Director & Independent Non-Executive Director)</p> <p>Ilaria Resta* (Independent Non-Executive Director)</p> <p>* succeeded Marina Sylvia Caprotti effective from July 30, 2025</p> <p>Cristiana Ruella (Independent Non-Executive Director)</p> <p>Pamela Yvonne Culpepper (Independent Non-Executive Director)</p> <p>Anna Maria Rugarli (Independent Non-Executive Director)</p>
Audit and Risk Committee	<p>Yoël Zaoui (Chairman)</p> <p>Cristiana Ruella</p> <p>Anna Maria Rugarli</p>

Remuneration Committee	Anna Maria Rugarli (Chairwoman) Paolo Zannoni Yoël Zaoui
Nomination Committee	Cristiana Ruella (Chairwoman) Lorenzo Bertelli Pamela Yvonne Culpepper
Sustainability Committee	Pamela Yvonne Culpepper (Chairwoman) Lorenzo Bertelli Anna Maria Rugarli
Board of Statutory Auditors	Roberto Spada (Chairman) Maria Luisa Mosconi Patrizia Arienti
Organismo di Vigilanza (Supervisory Body) (Italian Leg. Decr. 231/2001)	Stefania Chiaruttini (Chairwoman) Armando Simbari Roberto Spada
Main Shareholder	Prada Holding S.p.A. Corso Italia, 22 - 20122 Milan, Italy
Company Secretary	Wendy Pui-Ting Tong 8th Floor, One Taikoo Place 979 King's Road Quarry Bay, Hong Kong S.A.R. (P.R.C.)
Authorized Representatives in Hong Kong S.A.R.	Patrizio Bertelli Via A. Fogazzaro, 28 - 20135 Milan, Italy Wendy Pui-Ting Tong 8th Floor, One Taikoo Place 979 King's Road Quarry Bay, Hong Kong S.A.R. (P.R.C.)
Alternate Authorized Representative to Patrizio Bertelli in Hong Kong S.A.R.	Annie Man Wai Au 8th Floor, One Taikoo Place 979 King's Road Quarry Bay, Hong Kong S.A.R. (P.R.C.)
Hong Kong Share Registrar	Computershare Hong Kong Investor Services Limited Shops 1712-1716 17th Floor, Hopewell Centre 183 Queen's Road East Wanchai, Hong Kong S.A.R. (P.R.C.)
External Auditor	KPMG S.p.A. Via Vittor Pisani, 25 - 20124 Milan, Italy

Prada Group Structure





CHAPTER 2

Financial Review



Basis of preparation

The Board of Director's Financial Review refers to the group of companies controlled by Prada S.p.A. ("Prada" or the "Company"), the operating parent company of the Prada Group (the "Group" or "Prada Group"), and it is based on the unaudited Interim Condensed Consolidated Financial Statements for the six-month period ended June 30, 2025. This Financial Review should be read in connection with the Interim Condensed Consolidated Financial Statements and related Notes, which are an integral part thereof.

Tables reported in the Financial Review have been prepared in accordance with the measurement and classification criteria of the IFRS Accounting Standards ("IFRS") issued by the International Accounting Standards Board ("IASB") and adopted by the European Union. Some "non-IFRS measures" are also used within the Financial Review to represent some financial aspects of the period from a management perspective.

Consolidated Statement of profit or loss for the six-month period ended June 30, 2025

(includes Non-IFRS Measures)

(amounts in thousands of Euro)	six months ended June 30, 2025 (unaudited)	% on net revenues	six months ended June 30, 2024 (unaudited)	% on net revenues	change	% change
Net sales	2,673,143	97.6%	2,487,804	97.6%	185,339	7.4%
Royalties	66,892	2.4%	60,830	2.4%	6,062	10.0%
Net revenues	2,740,035	100%	2,548,634	100%	191,401	7.5%
Cost of goods sold	(545,453)	-19.9%	(514,673)	-20.2%	(30,780)	6.0%
Gross margin	2,194,582	80.1%	2,033,961	79.8%	160,621	7.9%
Product design and development costs	(79,895)	-2.9%	(81,659)	-3.2%	1,764	-2.2%
Advertising and communications costs	(254,359)	-9.3%	(219,250)	-8.6%	(35,109)	16.0%
Selling costs	(1,064,293)	-38.8%	(978,470)	-38.4%	(85,823)	8.8%
General and administrative costs	(177,490)	-6.5%	(179,463)	-7.0%	1,973	-1.1%
Total operating expenses	(1,576,037)	-57.5%	(1,458,842)	-57.2%	(117,195)	8.0%
Recurring operating income - EBIT Adjusted (*)	618,545	22.6%	575,119	22.6%	43,426	7.6%
Non-recurring expenses	(11,251)	-0.4%	-	-	(11,251)	N/A
Operating income - EBIT (**)	607,294	22.2%	575,119	22.6%	32,175	5.6%
Interest and other financial income / (expenses), net	(7,397)	-0.3%	(4,410)	-0.2%	(2,987)	67.7%
Interest expenses on lease liabilities	(41,982)	-1.5%	(33,791)	-1.3%	(8,191)	24.2%
Dividends from investments	-	-	111	0.0%	(111)	-100.0%
Total financial expenses	(49,379)	-1.8%	(38,090)	-1.5%	(11,289)	29.6%
Income before taxation	557,915	20.4%	537,029	21.1%	20,886	3.9%
Taxation	(170,923)	-6.2%	(151,316)	-5.9%	(19,607)	13.0%
Net income for the period	386,992	14.1%	385,713	15.1%	1,279	0.3%
Net income - non-controlling interests	1,109	0.0%	2,214	0.1%	(1,105)	-49.9%
Net income - Group	385,883	14.1%	383,499	15.0%	2,384	0.6%

(*) Non-IFRS measure equal to EBIT less non-recurring expenses

(**) Non-IFRS measure equal to Earnings before Interest and Taxation

Key financial information

Key economic indicators (amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Net revenues	2,740,035	2,548,634
EBIT Adjusted	618,545	575,119
% incidence on net revenues	22.6%	22.6%
EBIT	607,294	575,119
% incidence on net revenues	22.2%	22.6%
Net income of the Group	385,883	383,499
Earnings per share (Euro)	0.151	0.150
Net operating cash flow (*)	467,548	580,484

(*) Non-IFRS measure equal to net cash flow from operating activities less repayment of lease liabilities

Key financial position indicators (amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Net operating working capital (*)	819,427	808,278
Net invested capital (right of use assets included) (**)	6,446,127	6,194,941
Net financial surplus (***)	352,172	599,602
Group shareholders' equity	4,224,878	4,399,365

(*) Non-IFRS measure equal to the sum of trade receivables (net), inventories (net) and trade payables

(**) Non-IFRS measure equal to the sum of total consolidated shareholders' equity, lease liabilities and net financial surplus

(***) Non-IFRS measure equal to short-term and long-term financial payables due to third parties and related parties, net of cash and cash equivalents and short-term and long-term financial receivables due from third parties and related parties

Highlights of the six-month period ended June 30, 2025

In the first half of 2025 the Prada Group achieved solid results reflecting high brand desirability and creative dynamism alongside disciplined execution. The performance was generated in a challenging macro and sector environment, characterised by headwinds, especially from tourism, and lack of positive catalysts in certain geographies, notably China.

Group's net revenues grew by 9% at constant exchange rates compared to the first half of 2024, a healthy performance driven by full price, like-for-like sales with limited space contribution.

At brand level, Prada showed good resilience against high comps, with retail net sales down 1.9% in the first half of 2025. Over the last months, the brand continued to captivate with its polyhedric and multifaceted take on contemporary society. Creative dynamism translated into a continuous enhancement of icons, with signature Re-Nylon reinforcing the brand's distinctive aesthetic codes through new and enriched combinations of shapes and colours. Impactful campaigns like Days of Summer and S/S 2025 amplified the introduction of newness. With the unveil of one-of-a-kind hospitality venues, such as Mi Shang Prada Rong Zhai, and the opening of exclusive stores, notably the Prada Men on 5th Avenue, the brand added powerful dimensions of engagement with its clients and a wider breadth of high-end services. Iconic events like Prada Mode and Prada Frames, alongside exhibitions presented in the Epicenters, kept fostering the brand's deep link with culture.

Miu Miu continued on a healthy path of sustainable growth, with retail net sales up 49% in the first half of 2025. Over the period, the brand kept exploring femininity in all its forms playing with irreverent, free-spirited aesthetics. Appreciation remained high across all categories and geographies. Special projects like Miu Miu Upcycled, Miu Miu Custom Studio and Miu Miu Gymnasium kept the brand in the spotlight, while events like Miu Miu Summer Reads,

Literary Club and Tales & Tellers fostered a constant, multidisciplinary dialogue with the brand's community. Finally, over the period, the brand started to ease space constraint with new landmark venues, including a three-storey boutique at SKP Wuhan, showcasing an intimate "home" store concept, and a renovated flagship on New Bond Street, where the original mix of styles is an homage to the brand's unconventional aesthetics.

In the first half of 2025 the Group generated EBIT Adjusted of Euro 619 million, up 8% vs. the same period of 2024, corresponding to a margin of 22.6%, in line with the previous year notwithstanding higher investments behind the brands. The net income for the semester amounted to Euro 386 million.

Thanks to healthy cash flow generation, the Group closed the period with a solid net financial surplus of Euro 352 million, after dividend payment of Euro 398 million and capital expenditure of Euro 294 million.

In April 2025 the Group announced the acquisition of Versace from Capri Holdings for an enterprise value corresponding to Euro 1.25 billion. The transaction is expected to close over the course of the second half of 2025 and is subject to customary closing conditions and regulatory approvals.

In June 2025 the Group also completed a 10% equity investment in Rino Mastrotto Group, a global provider of leather, textile and bespoke services for the luxury industry.

Alongside ongoing retail initiatives, whose dedicated capex amounted to Euro 125 million, digital evolution and strengthening of industrial capabilities were at the centre of the investment plan.

Finally, the Group continued to exert strategic efforts encompassing all key areas of its sustainability agenda.

Progress was made in the transition plan towards lower-impact raw materials, on responsible chemical management, as well as towards overcoming traceability challenges.

As for the People pillar, DE&I and gender equity were the key focus, with initiatives including global people culture forums to drive regional activities, training, awareness programmes and salary review processes with specific targets relating to gender pay-gap.

Finally, the Group confirmed its commitment to culture with the launch of the 'SEA BEYOND - Multi-Partner Trust Fund for Connecting People and Ocean', aimed at implementing new projects on ocean education and conservation alongside UNESCO-IOC.

Analysis of net revenues

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)		six months ended June 30 2024 (unaudited)		% change current exc. rates	% change constant exc. rates (*)	Q2-25 vs Q2-24 % change constant exc. rates (*)
<u>Net revenues</u>							
Retail net sales (Directly Operated Stores and e-commerce)	2,453,381	89.5%	2,262,591	88.8%	8.4%	10.1%	7.6%
Wholesale net sales (independent customers and franchisees)	219,762	8.0%	225,213	8.8%	-2.4%	-1.3%	-6.9%
Royalties	66,892	2.4%	60,830	2.4%	10.0%	10.0%	6.5%
Total net revenues	2,740,035	100%	2,548,634	100%	7.5%	9.1%	6.1%
<u>Retail net sales by brand</u>							
Prada	1,646,788	67.1%	1,707,710	75.5%	-3.6%	-1.9%	-3.6%
Miu Miu	780,140	31.8%	530,129	23.4%	47.2%	49.2%	40.5%
Church's	15,370	0.6%	14,656	0.6%	4.9%	4.1%	6.3%
Other brands	11,083	0.5%	10,096	0.4%	9.8%	9.8%	24.3%
Total retail net sales	2,453,381	100%	2,262,591	100%	8.4%	10.1%	7.6%
<u>Retail net sales by geographic area</u>							
Asia Pacific	838,371	34.2%	774,435	34.2%	8.3%	10.4%	11.3%
Europe	727,562	29.7%	682,192	30.2%	6.7%	8.6%	4.3%
Americas	424,090	17.3%	386,961	17.1%	9.6%	12.4%	14.5%
Japan	325,945	13.3%	308,612	13.6%	5.6%	4.3%	-7.8%
Middle East	137,413	5.6%	110,391	4.9%	24.5%	25.7%	24.9%
Total retail net sales	2,453,381	100%	2,262,591	100%	8.4%	10.1%	7.6%

(*) Calculated by excluding the effect of the hyperinflation in Turkey

In the comments below all changes are at constant exchange rates, unless differently specified.

Prada Group generated net revenues of Euro 2,740 million in the six-month period ended June 30, 2025, up by 9.1% compared to the same period of 2024. Exchange rate fluctuations reduced growth by 1.6%, to 7.5%.

Retail net sales increased by 10.1% against the same period of 2024, a solid performance driven by full price like-for-like sales. Over the period, retail net sales represented 89.5% of total net revenues, in line with 2024.

As of June 30, 2025, the Group operated 620 stores, following 14 new openings and 3 closures.

Wholesale net sales decreased by 1.3% compared to the same period of 2024, impacted by the continued selective strategy of the Group.

Royalty income grew by 10.0% on the same period of 2024, supported by the contribution of both eyewear and fragrances.

Number of stores

	June 30, 2025		December 31, 2024		June 30, 2024	
	Owned	Franchises	Owned	Franchises	Owned	Franchises
Prada	426	16	425	17	417	18
Miu Miu	156	6	147	6	139	6
Church's	28	-	28	-	28	-
Car Shoe	2	-	2	-	2	-
Marchesi 1824	8	-	7	-	7	-
Total	620	22	609	23	593	24

	June 30, 2025		December 31, 2024		June 30, 2024	
	Owned	Franchises	Owned	Franchises	Owned	Franchises
Asia Pacific	215	20	215	21	200	22
Europe	200	-	197	-	195	-
Americas	94	-	93	-	92	-
Japan	84	-	80	-	84	-
Middle East	27	2	24	2	22	2
Total	620	22	609	23	593	24

Brands

Prada retail net sales decreased by 1.9% yoy, delivering a resilient performance notwithstanding exceptional comps in the second quarter of 2024 in Japan and lower tourist spending in Europe.

Miu Miu progressed on a healthy path of sustainable growth, with retail net sales up 49.2% yoy in the semester.

During the semester Church's retail net sales reported a growth of 4.1% yoy.

Net revenues by brand amounted to Euro 1,844 million for Prada, Euro 866.5 million for Miu Miu, Euro 17.7 million for Church's, and Euro 11.9 million for other brands:

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)	% change current exc. rates	% change constant exc. rates (*)	Q2-25 vs Q2-24 % change constant exc.rates (*)		
<u>Net revenues by brand</u>							
Prada	1,843,961	67.3%	1,924,869	75.5%	-4.2%	-2.7%	-4.5%
Miu Miu	866,535	31.6%	595,417	23.4%	45.5%	47.4%	37.7%
Church's	17,688	0.6%	17,676	0.7%	0.1%	-0.5%	3.7%
Other brands	11,851	0.4%	10,672	0.4%	11.0%	11.0%	28.1%
Total net revenues	2,740,035	100%	2,548,634	100%	7.5%	9.1%	6.1%

(*) calculated excluding the effect of the hyperinflation in Turkey

Markets

All regions delivered growth over the period.

In Asia Pacific, retail net sales increased by 10.4%, exhibiting similar trends in the 2025 quarters, amid broadly unchanged market conditions in the region.

In Europe, retail net sales rose by 8.6%, a positive performance with a second quarter impacted by lower tourist spending on tough comps on a multi-year basis, with local demand broadly stable.

Americas retail net sales progressed well showing an increase of 12.4%, with an improvement in the second quarter supported by both local and traveller demand.

In Japan, retail net sales increased by 4.3%, impacted by the deceleration in tourist spending against exceptionally high comp in 2024, in particular in the second quarter; local demand proved more resilient.

Retail net sales in Middle East delivered a good performance (+25.7% yoy), with similar and stable trends in the quarters.

Operating results

Gross margin for the six-month period ended June 30, 2025 corresponded to 80.1% on net revenues, broadly stable against the 79.8% of the same period of 2024. Change in gross margin is principally due to greater absorption of production overheads and lower logistics costs.

Operating expenses, excluding non-recurring items, amounted to Euro 1,576 million, up by Euro 117.2 million versus the same period of 2024. The increase was attributable primarily to variable costs resulting from sales increase, rents and labour costs, marketing spend, and depreciation.

Recurring operating result for the period, or EBIT Adjusted, was equal to Euro 618.5 million (22.6% on net revenues), compared to the Euro 575.1 million (22.6% on net revenues) of the same period of 2024.

Non-recurring expenses mainly relate to the acquisition costs in connection with the definitive agreement to acquire Versace from Capri Holdings Ltd. The transaction is expected to close over the course of the second half of 2025.

Operating income for the period, or EBIT, was Euro 607.3 million (22.2% on net revenues), compared to the Euro 575.1 million (22.6% on net revenues) of the same period of 2024.

Financial expenses and taxation

Financial expenses equal to Euro 49.4 million increased by Euro 11.3 million compared to the same period of 2024. The increase was largely attributable to higher interest expenses on lease liabilities for Euro 8.2 million.

Taxation for the six-month period ended June 30, 2025 was Euro 170.9 million, corresponding to 30.6% of the profit before tax.

Net income

Net income for the six-month period ended June 30, 2025 amounted to Euro 387 million (14.1% on net revenues), versus Euro 385.7 million (15.1% on net revenues) reported in the same period of 2024.

Analysis of the Statement of financial position

Net invested capital

The following table reclassifies the statement of financial position to provide information on the composition of the net invested capital:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Right of use assets	2,460,374	2,278,955
Non-current assets (excluding deferred tax assets), net	3,262,458	3,260,523
Trade receivables, net	377,404	423,733
Inventories, net	888,295	866,160
Trade payables	(446,272)	(481,615)
Net operating working capital	819,427	808,278
Other current assets (excluding items of financial position)	287,108	248,971
Other current liabilities (excluding items of financial position)	(553,491)	(567,332)
Other current assets / (liabilities), net	(266,383)	(318,361)
Provisions for risks and charges	(62,972)	(64,284)
Long-term employee benefits	(79,936)	(81,749)
Other long-term liabilities	(50,081)	(53,976)
Deferred taxation, net	363,240	365,555
Other non-current assets / (liabilities), net	170,251	165,546
Net invested capital	6,446,127	6,194,941
Shareholder's equity - Group	(4,224,878)	(4,399,365)
Shareholder's equity - non-controlling interests	(19,653)	(20,065)
Total consolidated shareholders' equity	(4,244,531)	(4,419,430)
Long-term financial, net surplus / (deficit)	(193,091)	(220,572)
Short-term financial, net surplus / (deficit)	545,263	820,174
Net financial surplus	352,172	599,602
Net financial surplus to consolidated shareholders' equity ratio	-8.3%	-13.6%
Lease liabilities - non-current	(2,123,424)	(1,940,978)
Lease liabilities - current	(430,344)	(434,135)
Total lease liabilities	(2,553,768)	(2,375,113)
Net financial surplus, including lease liabilities	(2,201,596)	(1,775,511)
Shareholders' equity and net financial surplus, including lease liabilities	(6,446,127)	(6,194,941)

Net invested capital as of June 30, 2025 amounts to Euro 6,446 million, including (i) shareholder's equity for Euro 4,245 million, (ii) lease liabilities for Euro 2,554 million, and (iii) net financial surplus equal to Euro 352.2 million.

Right of use assets increased by Euro 181.4 million, mainly due to new leases and remeasurements of existing leases totaling Euro 567.4 million, less depreciation for Euro 236.2 million and negative exchange differences for Euro 149.6 million.

Non-current assets (excluding deferred tax assets), net are in line with 2024 (Euro 3,262 million as of June 30, 2025 versus Euro 3,261 million as of December 31, 2024).

Net operating working capital as of June 30, 2025 is equal to Euro 819.4 million, up by Euro 11.1 million from December 31, 2024. The variation arose from a decrease in trade receivables for Euro 46.3 million, an increase in inventories for Euro 22.1 million, and a decrease in trade payables for Euro 35.3 million.

Other current assets / (liabilities), net amount to Euro 266.4 million as of June 30, 2025, down by Euro 52 million from December 31, 2024. The variation is mainly linked to the decrease in payables for capital expenditure and payables to employees.

Other non-current assets / (liabilities), net equal to Euro 170.2 million as of June 30, 2025 rose by Euro 4.7 million from December 31, 2024.

Net financial position

The following table provides details of the net financial position:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Bank borrowing – non-current	(195,727)	(220,941)
Financial payables and bank overdrafts - current	(47,816)	(183,247)
Payables to related parties - current	(4,938)	(8,149)
Total financial payables – current	(52,754)	(191,396)
Total financial payables	(248,481)	(412,337)
Cash and cash equivalents	597,992	1,011,563
Financial receivables from related parties - non-current	2,636	369
Financial receivables from related parties - current	25	7
Total financial receivables and cash and cash equivalents	600,653	1,011,939
Net financial surplus	352,172	599,602

Net operating cash flow for the six-month period, less payment of lease liabilities (Euro 221.6 million), was positive for Euro 467.5 million. After cash outflows for investing activities (Euro 293.9 million), dividend payments (Euro 398.1 million), negative exchange differences on net financial position (Euro 23 million) and other minor items, the net financial surplus reached Euro 352.2 million as of June 30, 2025.

(amounts in thousands of Euro)	June 30 2025 (unaudited)	June 30 2024 (unaudited)
Cash flow from operating activities	917,837	871,126
Net cash interest received (paid)	287	(5,480)
Lease liabilities: interest paid	(41,982)	(33,792)
Tax paid	(187,003)	(32,577)
Net cash flow from operating activities	689,139	799,277
Repayment of lease liabilities	(221,591)	(218,793)
Net operating cash flow	467,548	580,484
Net cash flow utilised by investing activities	(293,945)	(184,425)
Free cash flow	173,603	396,059

To finance the acquisition of Versace, on April 11, 2025, Prada S.p.A. signed a Facilities Agreement of Euro 1,500 million composed of a term loan facility of Euro 1,000 million (5-years duration) and a bridge term loan facility of Euro 500 million (up to 2-years duration), whose drawdown is subject to fulfillment of certain conditions precedent connected with the closing of the transaction.

As of June 30, 2025, the Group had undrawn cash credit lines of Euro 2,864 million available at banks (Euro 1,296 million as of December 31, 2024), of which Euro 2,359 million were committed credit lines and Euro 505 million were uncommitted ones.

All financial covenants were fully complied with as of June 30, 2025, and they are expected to be complied with within the next 12 months as well.

The following table sets forth the lease liabilities:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Lease liabilities - non-current	2,123,424	1,940,978
Lease liabilities - current	430,344	434,135
Total	2,553,768	2,375,113

Lease liabilities increased from Euro 2,375 million as of December 31, 2024 to Euro 2,554 million as of June 30, 2025, primarily as a result of new contracts and remeasurements for lease extensions or modifications for Euro 559.7 million less payments for the period for Euro 221.6 million, termination of contracts for Euro 3.9 million, and negative exchange differences for Euro 155.5 million.

Lease liabilities were concentrated mainly in the following countries: Japan, U.S.A. and Italy.

Net financial indebtedness, including lease liabilities, amounted to Euro 2,202 million as of June 30, 2025 (Euro 1,776 million as of December 31, 2024).

Further information on the Group's debt maturities and obligations, currency and interest rate risk management, commitments and contingent liabilities is provided in Notes 18, 23 and 25 of the Notes to the Interim Condensed Consolidated Financial Statements.

Risk factors and management

Prada Group's business is exposed to various risks that, if they materialize, could adversely affect its operations, financial results, or reputation.

Some of these risks depend on the constantly changing and highly competitive environment for luxury industry, which primarily concern the desirability of Group's products. For this reason, some of the main strategies of the Group are (i) guaranteeing constant recognition of the brands as points of reference in the industry, (ii) supporting and developing retail sales, as well as (iii) the continuous identification, monitoring and mitigation of the main Group risks.

In order to manage, anticipate and mitigate its risk exposure, and to ensure that it can develop its business sustainably over the long-term, the Group has set up a risk management system and the following risk factors have been identified:

1. Operational and ESG Risks

1.a. Intellectual property and brand protection

Description	What we do
The Group's brands and other intellectual property rights are fundamental assets. Infringements of the Group's intellectual property rights can have significant negative impacts on its financial results and damage its image.	<p>The Group pursues an active anti-counterfeiting policy involving both preventive measures and legal actions. Its strategy is based on the following pillars:</p> <ul style="list-style-type: none">– the Group's brands, designs, patents and websites are registered to obtain legal protection in all countries throughout the world;– an Intellectual Property Team is responsible for brand protection efforts globally, online and offline, through – among others – monitoring actions (in both traditional markets and on the internet), inspections, contacts with competent local and international authorities and custom agencies, legal actions; for all such actions, the team can act directly or with the support of external consultants. <p>In addition, all products have been equipped with a remote frequency identification (RFID) tag, using a technology that makes it possible to verify the authenticity of the products and track them. All retail and wholesale products bearing the RFID tag have also been registered on the blockchain of the Aura Consortium.</p>

1.b. Commercial attractiveness and desirability

Description	What we do
<p>The Group's success is reliant on its ability to create and influence fashion and product trends, to timely anticipate shifts in consumer taste and trends, and to meet and exceed customer expectations. Failure to timely perceive fashion needs or to translate them into the styling, design and development phase could negatively impact the appeal of Group's brands and, therefore, its financial results.</p>	<p>The Group addresses the risk – first of all – by investing in strong and structured style and design teams, capable of fine-tuning with cultural and consumer changes. Teams – driven by Miuccia Prada and Raf Simons, as for “Prada” brand, and by Miuccia Prada for “Miu Miu” brand – are composed of professionals of different nationalities, cultures and talents, to foster creativity. In addition, they are invited to combine a strong sense of fashion with intellectual curiosity, pursuit of new and unconventional ideas, as well as cultural and social interests.</p> <p>Secondly, the Group pursues cutting edge communication strategies, to be in-tune with – and even to anticipate or create – fashion trends.</p> <p>In addition, the Group invests in regular store renovations (both brick-and-mortar and online) to channel the brands' images and guarantee enhanced customer experiences.</p> <p>Brand attractiveness and customer satisfaction are also pursued through regular training and professional qualification programs for its employees, especially those working in stores.</p>

1.c. Talent management and retention

Description	What we do
<p>The Group's operations require managers, employees and artisans having the right qualifications in design, product development, production, marketing, merchandising, management and corporate functions. It is therefore key for the Group to retain skilled workforce and to train new generations, especially in a dynamic and evolving job market. Loss of talented and skilled people, high turnover rate, departure of senior executives and disappearance of craftsmanship heritage may impact on the Group's operations, product quality and, consequently, financial results.</p>	<p>The Group proactively addresses the risk by:</p> <ul style="list-style-type: none"> (i) carrying out training initiatives, such as through the Prada Academy, where knowledge is shared and skills, techniques, and innovative ideas are shaped in a way to foster talent and hand down the professional expertise essential for the Group; (ii) monitoring the market, to acquire the best and most fitting, professional skills and métiers; and (iii) setting up retention initiatives, such as a performance management process based on individual goals and leadership development, as well as adequate incentive schemes.

1.d. Real Estate

Description	What we do
<p>Should the Group lose strategic retail places, due to difficulties in finding fitting locations or in negotiating new leases at adequate terms and conditions, the Group's strategy could be undermined, with negative consequences for its financial results.</p> <p>Conversely, should the Group be compelled to carry out significant construction/renovation projects to align facilities to its standards, or unable to carry out projects timely and on budget, its financial situation could be negatively impacted.</p>	<p>Specific teams are responsible to handle real estate activities, such as market monitoring, conducting negotiations concerning real estate assets (leases and acquisitions) and construction and renovation projects for retail places.</p> <p>Moreover, the Group performs periodical reviews of contracts, site visits and "ad-hoc" counterparty due diligence.</p>

1.e. Corporate image

Description	What we do
<p>The Group's success in the international luxury goods business is linked to the image and distinct character of its brands, in a highly competitive environment. These features depend on many factors, such as the style and design of the products, the quality of the materials used and production techniques, image and locations of directly operated stores, careful selection of business partners, communication activities and the corporate profile in general.</p> <p>The Group is also mindful of the transparency and accountability demanded by its stakeholders in the rapidly evolving environmental, social and governance landscape in which it operates.</p> <p>Negative events concerning the above – such as unfavourable or inaccurate media coverage, negative campaigns on social network, individual behaviour contrary to the Group's values of ethics and integrity – can affect the Group's image and reputation and, consequently, negatively impact financial results.</p>	<p>The Group pursues the preservation of the image and prestige of the brands by (i) maintaining its innovative features for style, product and communication; (ii) monitoring each internal and external phase of the value chain to reduce the risk of incompliance with Group's image and reputation; and (iii) oversight of external communication concerning the brands, including through social network.</p> <p>The Group also undertakes ESG specific initiatives, through Prada S.p.A.'s Sustainability Committee, as well as its Board members with significant professional ESG experience, as well as corporate and industrial sustainability dedicated functions.</p>

1.f. Fraud

Description	What we do
<p>Frauds may be perpetrated to obtain money or – among others – property or services, personal or business advantage.</p> <p>Lack of controls and insufficient segregation of duties could lead to fraud and, consequently, economic losses and reputational damages.</p>	<p>The Group has equipped itself with various control tools, preventive and deterrent processes, aimed at improving the efficiency and the monitoring of its treasury activities, such as:</p> <ul style="list-style-type: none">(i) various Group procedures in place (Code of Ethics, Anti-corruption policy, Corporate Finance & Treasury policy);(ii) set up of the Whistleblowing system and its related policy;(iii) providing banking Power of Attorney to a limited number of people, regularly updated and duly approved by Board of Directors; and(iv) strengthening segregation of duties, access controls to Corporate systems and its internal controls over treasury activities.

1.g. Supply Chain Management

Description	What we do
<p>Inability to source raw materials, manufacture, procure and distribute finished products on a timely basis at the required quality, quantity and cost from suppliers who meet quality and the Group's ethics standards could lead to disruptions in production, negative effects on the Group's financial results and/or damages to the Group's reputation.</p> <p>Although the Group does not significantly depend on any façon manufacturer, the suspension or termination of a relationship with some of the most significant façon manufacturers could adversely affect the Group's business and, as a consequence, its financial results.</p>	<p>The Group works with several suppliers, to avoid concentration of supply.</p> <p>The fact that production is mainly located in Europe, especially in Italy, grants an adequate level of competence, quality and reliability.</p> <p>In addition, sensitive processes – such as the creation of prototypes and samples, the cutting of hides and controls over raw materials and semifinished goods – take place at the Group's own manufacturing facilities.</p> <p>The Group's technical staff carries out controls to ensure that products meet quality standards and that the entire supply chain complies with Prada S.p.A.'s Code of Ethics, which must be signed by business partners.</p> <p>Moreover, the Group demands – and monitors (including through inspections) – compliance by manufacturers with applicable regulations concerning labor law, social security and occupational health and safety, as well as with the Group's regulations on brand ownership and other intellectual property rights.</p>

1.h. Business resilience

Description	What we do
Business interruption can occur due to a variety of factors, including escalations in geopolitical or social tensions, restrictions to people movement or to exports, cyberattacks, property damages caused by an extreme weather event, public health events, machinery breakdowns, labor disputes and quality control failures on the operations. The resulting losses can be economic (e.g., decreased sales, increased labor costs, need to substitute a key supplier, decreased revenue potential due to natural disasters) and reputational.	The Group addresses these risks through a balanced geographical distribution of its stores, to avoid high concentration; operations/production mainly located in Italy, but in several facilities; operations/production located in new/renewed premises; continuous development of online sales activities; strengthening of the Information System department; insurance programs aimed at mitigating such risks.

1.i. Health, security and safety

Description	What we do
The Group is exposed to risks related to (i) workers' health and safety, such as injuries, occupational diseases and accidents that could lead to physical harm to people, and (ii) non-compliance with quality and security standards of products. Such risks can lead to litigation, and related costs affecting the Group's financial situation, as well as damage to the Group's image.	To mitigate these risks, the Group (i) conducts periodic safety training and refresher courses; (ii) undergoes renovations and new constructions; and (iii) carries out fire risk assessments on high-risk premises; and with respect to product quality, carries out quality control on manufacturing used in the production process (from sourcing to finishing touches).

1.j. Environmental

Description	What we do
The financial situation and the reputation of the Group could be affected by (i) extreme climatic phenomena, cost increases for raw materials and other similar environmental circumstances capable of affecting its production, (ii) new regulations aimed at containing pollution and climate change, which may trigger compliance costs or failures for the Group, and (iii) changes in customer purchasing habits related to evolutions of the environmental context.	<p>To prevent or mitigate these risks, the Group adopted ad hoc internal processes, including the sustainability policy which laid the foundations for the Company's sustainability focus based on three pillars - Planet, People and Culture - where the Group firmly believes it can make the greatest contribution in terms of value creation in its own industry and for the benefit of society as a whole.</p> <p>The Group formalized a sustainability strategy with a clear roadmap for the reduction of greenhouse gas emissions, extensive use of alternative low impact materials for both finished products and packaging, and a more circular approach to materials used in production and for other purposes such as shows and events, where waste is recycled and reused.</p> <p>The strategy also focuses on the traceability of raw materials and the continuous improvement of social and environmental standards along the supply chain through close collaboration with suppliers.</p>

Description	What we do
	<p>The strategy is an evolving plan that will be improved and updated over time to respond to the needs and expectations of the Group's stakeholders and the changing market conditions in which it operates. The organization identified and formalised medium-term targets and internal Key Performance Indicators (KPIs) to monitor the progress, with a particular focus on the decarbonization of its operations and the transition to lower impact materials for its finished products.</p> <p>In addition, the Group enforced the sustainability culture through the promotion of internal and external initiatives (e.g. Sea Beyond, Forestami Academy, corporate on/off-line dedicated trainings).</p>

2. Financial risks

2.a. Credit risk

Description	What we do
<p>Credit risk is defined as the risk of financial loss caused by the failure of a counterparty to meet its contractual obligations. The maximum risk to which an entity is exposed is represented by all the financial assets recognized in the financial statements. The Group considers its credit risk to involve primarily trade receivables generated from the wholesale channel and other commercial partners, and liquid assets.</p> <p>As part of Credit risk, the financial counterparty risk is managed through a proper diversification of financial counterparties, considering their creditworthiness and solvency: the risk of default of liquid assets substantially relates to bank deposits, which represent the Group's most widely-used financial product for investing surplus operating cash flows. Default risk is mitigated by the allocation of cash holdings to bank deposits that are diversified in terms of counterparties (always investment grade), country and currency, and by the consistently short-term period. The residual portion of liquid assets consists of cash and bank accounts.</p>	<p>The Group manages credit risk and mitigates the related effects through a control system based on the monitoring of the creditworthiness and solvency of customers, the stipulation of insurance contracts and the use of safe solutions such as advance payments. The Group considers no significant risk to exist on these kinds of liquid assets given that they are used for operating activities and business processes and, consequently, the number of independent parties involved is fragmented. However, there is a potential risk related to cash shortages at stores. The Group has equipped itself with various control tools, preventive and deterrent, aimed at improving the efficiency of cash management activities.</p>

2.b. Liquidity risk

Description	What we do
Liquidity risk refers to difficulty that the Group could have in securing new funds, leading to a failure in meeting its financial obligations. The Directors are responsible for managing liquidity risk, whereas the Group CFO, supported by the Deputy Group CFO, is responsible for optimizing financial resources.	The Directors consider the currently available funds and lines of credit, in addition to the funding that will be generated by operating and financing activities, to be sufficient for enabling the Group to meet its requirements in terms of working capital management, investing activities, punctual loan repayment and the payment of any dividends as planned.

2.c. Foreign exchange risk

Description	What we do
The Group has a vast international presence, and therefore is exposed to the risk that changes in currency exchange rates could adversely impact revenue, expenses, margins and profit. In order to hedge foreign exchange risk, the Group enters into derivative contracts designed to fix the value in Euro (or other functional currency) of identified future cash flows. The future cash flows consist primarily of intercompany inflows of trade and financial receivables and intercompany outflows of trade payables. They refer mainly to Prada S.p.A., the Group's parent company and worldwide distributor of Prada and Miu Miu brand products.	The management of foreign exchange risk is described in more detail in the Notes to the Interim Condensed Consolidated Financial Statements.

2.d. Interest rate risk

Description	What we do
Interest rate risk is the risk that future cash flows could be affected by interest rate fluctuations. In order to hedge this risk, which refers mainly to Prada S.p.A., the Group uses derivatives (such as interest rate swaps or collar) to convert variable-rate debt into fixed-rate debt or debt at rates within a specified range.	The management of interest rate risk is described in more detail in the Notes to the Interim Condensed Consolidated Financial Statements.

3. Legal and regulatory risks

3.a. Risks related to the evolution of the regulatory framework

Description	What we do
<p>In the various jurisdictions where it operates, the Group is subject to laws and regulations and, therefore, exposed to the risk of non-compliance, which – in the case of a major breach – could have a material impact on the business and performance of the Group. In addition, new legislation imposing more stringent standards may entail increased compliance or may limit the Group's operations, with negative consequences for its financial performance.</p> <p>This can concern, in particular, the following:</p> <ul style="list-style-type: none"> – risks associated to non-compliance with the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited or with other laws or regulations in force in Hong Kong S.A.R. that Prada S.p.A. must observe as it is listed on The Stock Exchange of Hong Kong Limited; – risks associated with occupational health and safety under Italian Legislative Decree 81/2008 and equivalent regulations in force in other countries; – possible legal penalties for wrongful acts pursuant to Italian Legislative Decree 231/2001, as subsequently amended; – events that could adversely affect the accuracy of the annual financial statements and the protection of assets; – manufacturing compliance risks with respect to Italian and international laws and regulations regarding finished goods distributed and raw materials and consumables used. 	<p>The Group involves various divisions and uses external experts as necessary to keep its processes and procedures constantly updated in order to comply with changing rules and regulations in a timely manner, thereby mitigating the risk of non-compliance. Monitoring activities are performed by division managers, auditors, special entities and committees such as the Supervisory Body and the Audit and Risk Committee.</p> <p>Prada S.p.A. holds the status of Authorized Economic Operator ("AEO full"). This recognition, issued by the Customs Agency, is granted to companies that prove to be competent and virtuous in the management of their business processes, in compliance with both customs regulations and safety standards for goods.</p>

3.b. Tax risk

Description	What we do
<p>The Prada Group's tax strategy is based on the prevention of tax risks and on tax certainty, both of which are pursued through ongoing dialogue and long-term, principled interaction with the tax authorities in the countries where it operates.</p>	<p>The Group's tax risks, which could arise from compliance errors or incorrect interpretation of regulations, are constantly monitored within the scope of an extensive internal control system, incorporated into the tax control framework.</p> <p>The effectiveness of the tax risk management system has made Prada S.p.A. eligible to participate in the Cooperative Compliance Tax Regime in Italy (under Italian Legislative Decree 128/2015), enhancing its tax control framework.</p> <p>Within such regime, the Group has expanded a systematic, open communication channel with the Italian and the foreign tax authorities of the most strategically important countries where it operates, based on reciprocal transparency and trust, with the purpose of minimizing the level of uncertainty about potentially risky situations.</p>

Other information

Information on related-party transactions

Information on the Group's transactions and balances with related parties is provided in the Notes to the Interim Condensed Consolidated Financial Statements, insofar as required by IFRS, and in the Corporate Governance Report, insofar as required by the Hong Kong Stock Exchange rules.

Non-IFRS measures

The Group uses certain financial measures ("non-IFRS measures") to measure its business performance and to help readers understand and analyse its financial situation. Although they are used by the Group's management, such measures are not universally or legally defined and are not regulated by the IFRS adopted to prepare these Interim Condensed Consolidated Financial Statements. Other companies operating in the luxury goods industry might use the same measures, but with different calculation criteria. For this reason, it is important for non-IFRS measures to always be read in conjunction with the related explanatory notes, and for readers to be aware that such measures may not be directly comparable with those used by other companies.

Prada Group uses the following non-IFRS measures in this Interim Financial Report:

Net revenues at constant exchange rates: current year net revenues calculated considering the prior year exchange rates.

Net sales (net revenues less royalties) at constant exchange rates: current year net sales calculated considering the prior year exchange rates.

Operating income - EBIT: Earnings before Interest and Taxation, i.e. "Net income for the period" adjusted to exclude "Total financial expenses" and "Taxation".

Non-recurring income / (expenses): transactions qualified by the Directors as non-recurring when their nature, materiality or frequency requires separate disclosure in order to give readers additional information of the Group's operating results. Non-recurring transactions could include, for example, acquisition and related costs, impairment losses or reversal of impairment losses of fixed assets, restructuring costs, litigation costs, and gains and losses on disposals of fixed assets only when they are related to unusual material transactions considered outside the normal course of business.

Recurring operating income - EBIT Adjusted: the difference between the "Operating income - EBIT" and the "Non-recurring income / (expenses)".

The reconciliation of Prada Group's EBIT Adjusted and EBIT with the nearest IFRS measure (Net income for the period) is reported below:

(amounts in thousands of Euro)	six months ended June 30, 2025 (unaudited)	% on net revenues	six months ended June 30, 2024 (unaudited)	% on net revenues
Net income for the period	386,992	14.1%	385,713	15.1%
Taxation	170,923	6.2%	151,316	5.9%
Total financial expenses	49,379	1.8%	38,090	1.5%
Operating income - EBIT	607,294	22.2%	575,119	22.6%
Non-recurring expenses	11,251	0.4%	-	-
Recurring operating income - EBIT Adjusted	618,545	22.6%	575,119	22.6%

Net financial position surplus / (deficit): Short-term and long-term financial payables due to third parties and related parties, net of cash and cash equivalents and short-term and long-term financial receivables due from third parties and related parties.

Net financial position surplus / (deficit), including lease liabilities: Net financial position surplus / (deficit) including lease liabilities.

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Net financial surplus	352,172	599,602
Lease liabilities - current	(430,344)	(434,135)
Lease liabilities - non-current	(2,123,424)	(1,940,978)
Total lease liabilities	(2,553,768)	(2,375,113)
Net financial surplus, including lease liabilities	(2,201,596)	(1,775,511)

Net operating working capital: trade receivables (net), plus inventories (net), less trade payables.

Net invested capital: the sum of the total consolidated shareholders' equity, the lease liabilities and net financial surplus / (deficit).

Net operating cash flow: net cash flow generated by operating activities, less the repayment of lease liabilities.

Free cash flow: net operating cash flow less net cash flows used for investing activities.

(amounts in thousands of Euro)	June 30 2025 (unaudited)	June 30 2024 (unaudited)
Cash flow from operating activities	917,837	871,126
Net cash interest received (paid)	287	(5,480)
Lease liabilities: interest paid	(41,982)	(33,792)
Tax paid	(187,003)	(32,577)
Net cash flow from operating activities	689,139	799,277
Repayment of lease liabilities	(221,591)	(218,793)
Net operating cash flow	467,548	580,484
Net cash flow utilised by investing activities	(293,945)	(184,425)
Free cash flow	173,603	396,059

Treasury shares

As of June 30, 2025, the Group did not own any treasury shares, as reported in the "Corporate Governance" section.

Events after the reporting date

No significant events to be reported.

Outlook

Over the first six months of 2025 the Group recorded a solid performance, delivered in a context of sector and macro challenges. Looking at the months ahead, the strategic objectives are unchanged, but it will be essential to strike the right balance between acting with prudence and continuing to invest with a long-term mindset. While the current environment requires to be vigilant and nimble, the management remains committed to its strategy and confirms its ambition to deliver solid, sustainable and above-market growth.

Milan, July 30, 2025

CHAPTER 3

Corporate Governance



Corporate governance practices

The Company is committed to maintaining the highest standards of corporate governance to create long-term sustainable value for all its stakeholders, including its shareholders.

The corporate governance model adopted by the Company consists of a set of rules, standards and structured procedures aimed at establishing efficient and transparent operations within the Group, to protect the rights of the Company's shareholders, to enhance shareholder value and to uphold the Group's credibility and reputation. The corporate governance model adopted by the Company complies with the applicable laws and regulations in Italy, where the Company is incorporated, as well as the principles set out in the Corporate Governance Code (the "Code") in Appendix C1 of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules").

Compliance with the Code

The Board of Directors of the Company (the "Board") has reviewed the Company's corporate governance practices and it is satisfied that such practices have complied with the code provisions set out in the Code throughout the six months from January 1, 2025 to June 30, 2025 (the "Reviewed Period"), save for Code Provision F.1.3, as Mr. Patrizio Bertelli (Chairman of the Board) was not able to attend the annual general meeting of the Company held on April 30, 2025 (the "AGM") due to other business commitments. In his absence, Mr. Paolo Zannoni (Executive Deputy Chairman of the Board) assumed the Chairman's role and duties at the AGM, ensuring the meeting proceeded smoothly with effective communication with the shareholders.

The Company will continue to review and evaluate such practices from time to time to ensure that it complies with the Code and aligns with the latest developments.

The Board

The Board is responsible for setting up the overall strategy, as well as reviewing the operation and financial performance of the Company and the Group.

The current members of the Board were appointed at the AGM for a term of three financial years, ending on the date of the shareholders' meeting to be called to approve the financial statements for the year ending December 31, 2026. The Board is currently made up of eleven directors - six Executive Directors and five Independent Non-Executive Directors.

During the Reviewed Period, the Board held four meetings on January 23, March 4, April 7, and April 30, 2025, to discuss the Group's overall corporate strategy and objectives. Key agenda items included: the assessment of operational and financial performance, including the annual budget and the Group's annual and quarterly results; the approval of major investments and extraordinary transactions, such as the acquisition of Versace and related financing; the approval of the 2024 Annual Report, the 2024 Separate Financial Statements, and the 2024 Sustainability Report. The Board also recommended the appointment of KPMG S.p.A. as the Company's new External Auditor for the 2025-2027 period, which was subsequently approved by the shareholders during the April 30, 2025 meeting. In addition, the Board approved connected transactions related to a property acquisition and a US lease agreement, signed in January 2025 and March 2025, respectively. These meetings were held in hybrid format (in person and via electronic means), with a Directors' attendance rate of 95.45%.

The Board also held a meeting on July 30, 2025, with a Directors' attendance rate of 90.90%, to approve, among other items, the Group's interim results for the Reviewed Period and to appoint a new Independent Non-Executive Director. On that occasion, Ms. Ilaria Resta was co-opted pursuant to Article 2386 of the Italian Civil Code to replace Ms. Marina Sylvia Caprotti, with effect from the same day.

Board Committees

The Board has established the Audit and Risk Committee, the Remuneration Committee, the Nomination Committee, and the Sustainability Committee. In compliance with the Code, the Board has recommended an Independent Non-Executive Director to serve as the Chairperson for each Committee. The Chairperson is to be determined by the members of such Committee. The Terms of Reference and composition of the Audit and Risk Committee, the Remuneration Committee and the Nomination Committee are published on the websites of both the Company and The Stock Exchange of Hong Kong Limited (the "Stock Exchange"). The Terms of Reference of the Board Committees are no less exacting than those set out in the Code.

Audit and Risk Committee

The Company has established an Audit and Risk Committee in compliance with Rule 3.21 of the Listing Rules, where at least one member possesses related financial management expertise to perform the duties of the Audit and Risk Committee. The current members of the Audit and Risk Committee consist of three Independent Non-Executive Directors, namely Mr. Yoël Zaoui (Chairman), Ms. Anna Maria Rugarli and Ms. Cristiana Ruella.

The primary duties of the Audit and Risk Committee are to assist the Board in providing an independent view on the independence, adequacy, effectiveness and efficiency of the internal audit function, the Company's financial reporting process and its internal control and risk management system, to oversee the external audit processes, the internal audit process and financial controls activity, to implement the Company's risk management functions, to assess the Company's business model and strategies, to examine the work plan of internal audit, to review the relationship with the External Auditor by reference to the work performed by the External Auditor, as well as their independence, fees and terms of engagement, and to perform any other duties and responsibilities assigned to it by the Board.

During the Reviewed Period, the Audit and Risk Committee held four meetings on January 20, February 10, February 28, and April 28, 2025, with a 91.67% attendance rate. Key matters discussed included: recommending the Group's 2025 budget to the Board; reviewing connected transactions and extraordinary transactions with third parties; overseeing the selection process for the new External Auditors for the 2025-2027 period and recommending their appointment at the April 30, 2025 shareholders' meeting. The Committee also: evaluated the impairment testing methodology; reviewed pending litigations involving the Group; assessed internal audit and risk management activities; presented the 2025 Audit Plan. For the 2024 financial year, the Committee examined: the annual financial results; the Sustainability Report; continuing connected transactions. Finally, the Audit and Risk Committee assessed and discussed: the recapitalization of certain subsidiaries, and the unaudited financial results for the first quarter ended March 31, 2025.

The Audit and Risk Committee also held a meeting on July 28, 2025, with a 100% attendance rate, to review, among other matters, the interim results for the Reviewed Period, assess the recapitalization of certain subsidiaries, and review the reports of the Supervisory Board and the Audit and Risk Committee for the same period, as well as the Internal Audit annual report.

Remuneration Committee

The primary duties of the Remuneration Committee are to make recommendations to the Board on the Company's policy and structure for the remuneration package of Directors and senior management and the establishment of a formal and transparent procedure for developing policies on such remuneration. The recommendations of the Remuneration Committee are then submitted to the Board for consideration and adoption, where appropriate.

The current members of the Remuneration Committee consist of two Independent Non-Executive Directors, Ms. Anna Maria Rugarli (Chairwoman) and Mr. Yoël Zaoui, and the Executive Director and Executive Deputy Chairman, Mr. Paolo Zannoni.

During the Reviewed Period, the Remuneration Committee held two meetings, on January 15 and March 19, 2025, with a 100% attendance rate. The Committee reviewed and received updates on the remuneration of the Company's

Executive Directors and the Group's top management. It also reviewed and discussed the variable remuneration components linked to the 2024 performance results. Finally, the Committee reviewed its own Terms of Reference and received a preliminary presentation of the new 2025-2027 Long-Term Incentive Plan (the "2025-2027 LTI Plan").

The Remuneration Committee also held a meeting on July 16, 2025, with a 100% attendance rate, to present and discuss the main terms of the 2025-2027 LTI Plan, and to assess the proposed remuneration package for the incoming Independent Non-Executive Director, Ms. Ilaria Resta, who succeeded Ms. Marina Sylvia Caprotti as of July 30, 2025.

Nomination Committee

The primary duties of the Nomination Committee are to determine the policy for the nomination of Directors and to make recommendations to the Board for consideration and, where appropriate, adoption on the structure, size and composition of the Board itself, on the selection of new Directors and on the succession plans for Directors. In discharging its duties, the Nomination Committees has considered the Board Diversity Policy and the Directors' Nomination Policy.

The current members of the Nomination Committee consist of two Independent Non-Executive Directors, Ms. Cristiana Ruella (Chairwoman) and Ms. Pamela Yvonne Culpepper, and one Executive Director, Mr. Lorenzo Bertelli. During the Reviewed Period, the Nomination Committee held a meeting on February 4, 2025, with a 100% attendance rate. The Committee carried out its annual assessment of the independence of the Independent Non-Executive Directors, and conducted a review of the Board's structure, size, and composition for the 2024 financial year.

The Nomination Committee held a meeting on July 10, 2025, with an attendance rate of 100%, to acknowledge the resignation of Ms. Marina Sylvia Caprotti and to review the profile and independence of the proposed candidate for the role of Independent Non-Executive Director – Ms. Ilaria Resta, who was co-opted by the Board on July 30, 2025, pursuant to Article 2386 of the Italian Civil Code, replacing Ms. Caprotti.

Sustainability Committee

The Sustainability Committee assists and supports the Board with proposing and advisory functions in its assessments and decisions on sustainability, meaning the processes, initiatives and activities aimed at overseeing the Company's commitment to sustainable development along the value chain and strategy. Moreover, the Committee supports the preparation and review of non-financial reports, including the annual Sustainability Report, and communications concerning sustainability to be submitted to the Board for approval.

The current members of the Sustainability Committee consist of two Independent Non-Executive Directors, Ms. Pamela Yvonne Culpepper (Chairwoman) and Ms. Anna Maria Rugarli, and one Executive Director, Mr. Lorenzo Bertelli.

During the Reviewed Period, the Sustainability Committee held a meeting on February 26, 2025, with a 100% attendance rate. The Sustainability Committee discussed and approved the 2024 Sustainability Report and reviewed the progress and achievements of the Group's ESG strategy, with updates across corporate, industrial, and HR sustainability. The Committee also received an update on the SEA BEYOND program and the ongoing partnership with UNESCO.

The Sustainability Committee also held a meeting on July 16, 2025, with a 100% attendance rate, to review the progress and achievements of the Group's ESG strategy, including key areas such as corporate, industrial, and HR sustainability, with a focus on developments related to the SEA BEYOND program. During the meeting, the Committee also presented the H1 ESG results, reviewed and discussed the ESG dimension of the 2025-2027 LTI Plan, and received an update on the supplier audit activities.

Board of Statutory Auditors

Under Italian law, a joint-stock company is required to have a board of statutory auditors, appointed by the shareholders for a term of three financial years, with the authority to supervise the Company on its compliance with the applicable laws, regulations, its By-laws, the principles of proper management and, in particular, on the adequacy and functioning of the organizational, administrative and accounting structure adopted by the Company.

The board of statutory auditors of the Company consists of Mr. Roberto Spada (Chairman), Ms. Maria Luisa Mosconi and Ms. Patrizia Arienti. The alternate statutory auditors are Ms. Stefania Bettoni and Mr. Cristiano Proserpio. During the Reviewed Period, the members of board of statutory auditors attended four meetings of the Board.

Supervisory Body (Organismo di Vigilanza)

In compliance with Italian Legislative Decree 231 of June 8, 2001 (the "Decree"), the Company established a Supervisory Body (Organismo di Vigilanza) whose primary duty is to ensure the functioning, effectiveness and enforcement of the Company's Organization, Management and Control Model, adopted by the Company pursuant to the Decree. The Supervisory Body has three members appointed by the Board and selected among qualified and experienced individuals. The current members of the Supervisory Body consist of Ms. Stefania Chiaruttini (Chairwoman), Mr. Armando Simbari and Mr. Roberto Spada, Chairman of the Board of Statutory Auditors.

Dividends

The Company may distribute dividends subject to the approval of the shareholders in a shareholders' general meeting. No dividends have been declared or paid by the Company in respect of the Reviewed Period.

On March 4, 2025, the Board recommended for the 2024 Year the payment of a final dividend of Euro 0.164 per share, representing a total dividend of Euro 419,647,136. The shareholders approved the distribution and payment of the final dividend at the AGM. The dividend was paid on May 19, 2025, while the relevant withholding tax has been paid in July 2025.

Change in information of Directors disclosed pursuant to Rule 13.51B(1) of the Listing Rules

Pursuant to Rule 13.51B(1) of the Listing Rules, the changes in information of Directors since the Company's 2024 Annual Report, other than the changes disclosed in other paragraphs of this Interim Report, are set out below:

Name of Director	Change
Paolo Zannoni	Ceased to act as international advisor at Goldman Sachs on January 15, 2025.
Marina Sylvia Caprotti	Ms. Marina Sylvia Caprotti resigned from her role as Independent Non-Executive Director effective from July 30, 2025.
Cristiana Ruella	Ceased to act as Chief Executive Officer of TFC Srl and of the Holding Company Exor Srl on December 31, 2024.

Directors' securities transactions

The Company has adopted a set of written procedures governing Directors' securities transactions on terms no less exacting than those set out in the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix C3 of the Listing Rules (the "Model Code"). In response to specific enquiries by the Company, all Directors confirmed that they complied with the required standard set out in the Model Code and the Company's procedure at all applicable times during the Reviewed Period. There were no incidents of non-compliance during the Reviewed Period.

The Company has also adopted a set of written procedures governing securities transactions carried out by the relevant employees who are likely to possess inside information in relation to the Company and its securities. This procedure is on terms no less exacting than those set out in the Model Code.

Purchase, sale, or redemption of the Company's listed securities

During the Reviewed Period, neither the Company nor any of its subsidiaries purchased, sold, or redeemed any of the Company's listed securities. The Company did not hold any treasury shares during the Reviewed Period.

Directors' interests and short positions in securities

As at June 30, 2025, the Directors and their associates had the following interests in the shares, underlying shares and debentures of the Company and its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance ("SFO")), as recorded in the register required to be kept by the Company under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange, pursuant to the Model Code:

(a) Long positions in shares and underlying shares of the Company:

Name of Director	Number of shares	Nature of interest	Approximate percentage of issued capital
Ms. Miuccia Prada Bianchi	2,046,470,760 (Notes 1 and 2)	Interest of Controlled corporation	80%
Mr. Patrizio Bertelli	2,046,470,760 (Notes 1 and 3)	Interest of Controlled corporation	80%

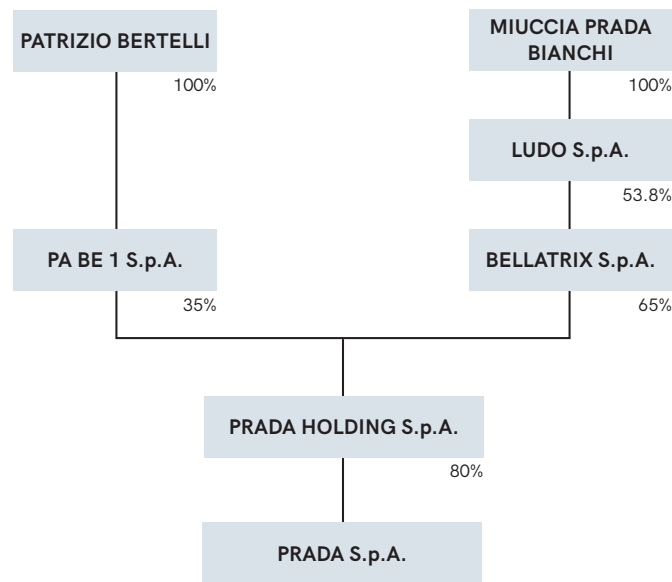
Notes:

1. Prada Holding S.p.A. owns approximately 80% of the issued capital in the Company and, therefore, is the holding company of the Company.
2. Ms. Miuccia Prada Bianchi controls, indirectly through Ludo S.p.A., 53.8% (comprised of 438,460 ordinary shares and 100,000 preference shares) of the capital in Bellatrix S.p.A., which in turn owns 65% (comprised of 1,650 ordinary shares and 300 preference shares) of the capital in Prada Holding S.p.A.. Ms. Miuccia Prada Bianchi is therefore deemed under the SFO to be interested in all the shares registered in the name of Prada Holding S.p.A..

Ms. Miuccia Prada Bianchi is also a director of Prada Holding S.p.A., Bellatrix S.p.A. and Ludo S.p.A..

3. Mr. Patrizio Bertelli controls, indirectly through PA BE 1 S.p.A., 35% (comprised of 750 ordinary shares and 300 preference shares) of the capital in Prada Holding S.p.A.. Mr. Patrizio Bertelli is therefore deemed under the SFO to be interested in all the shares registered in the name of Prada Holding S.p.A.. Mr. Patrizio Bertelli is also a director of PA BE 1 S.p.A..

The deemed interests of Ms. Miuccia Prada Bianchi and Mr. Patrizio Bertelli in the shares of the Company as at June 30, 2025 are summarized in the following chart:



(b) Long positions in shares and underlying shares of associated corporations:

Name of Director	Name of associated corporations	Class of shares	Number of shares	Nature of interest	Approximate percentage of interest
Ms. Miuccia Prada Bianchi	Prada Holding S.p.A.	Ordinary Shares	1,650	Controlled Corporation	68.75%
	Prada Holding S.p.A.	Preference Shares	300	As above	50%
	MFH Munich Fashion Holding GmbH	Registered Share	1	As above	100%
	Bellatrix S.p.A.	Ordinary Shares	438,460	As above	49.83%
	Bellatrix S.p.A.	Preference Shares	100,000	As above	83.34%
	Ludo S.p.A.	Class A shares	5,066,000	Beneficial Owner	100%
	Ludo S.p.A.	Class B shares	4,965,100	Beneficial Owner	100%
	Ludo S.p.A.	Class C shares	10	Ownership	100%
	PH-RE LLC	Capital Contribution (JPY)	1,000,000	Controlled Corporation	100%
	Prada Re S.r.l.	Participation Quota (Euro)	1	As above	100%
	FINANZIARIA E DI PARTECIPAZIONI S.A.S. DI PRADA RE S.r.l.	Limited Partnership	0	As above	80%
	Immobiliare Rivalta S.p.A.	Ordinary shares	104,000	As above	100%
	Prada RE Holding USA, LLC	Membership interest	0	As above	100%
	720 Fifth USA, LLC	Membership interest	0	As above	100%
Mr. Patrizio Bertelli	Prada Holding S.p.A.	Ordinary Shares	750	Controlled Corporation	31.25%
	Prada Holding S.p.A.	Preference Shares	300	As above	50%
	MFH Munich Fashion Holding GmbH	Registered Share	1	As above	100%
	PH-RE LLC	Capital Contribution (JPY)	1,000,000	As above	100%
	Prada Re S.r.l.	Participation Quota (Euro)	1	As above	100%
	FINANZIARIA E DI PARTECIPAZIONI S.A.S. DI PRADA RE S.r.l.	Limited Partnership	0	As above	80%
	Immobiliare Rivalta S.p.A.	Ordinary shares	104,000	As above	100%
	Prada RE Holding USA, LLC	Membership interest	0	As above	100%
	720 Fifth USA, LLC	Membership interest	0	As above	100%

Save as disclosed above, as at June 30, 2025, none of the Directors of the Company or their associates held any interest or short position in the shares, underlying shares and/or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the SFO), as recorded in the register required to be kept under Section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange, pursuant to the Model Code.

Substantial shareholders' interests and short positions in securities

As at June 30, 2025, other than the interests of the Directors of the Company as disclosed above, the following persons held interests in the shares or underlying shares of the Company, which were recorded in the register required to be kept by the Company under Section 336 of the SFO:

Name of Shareholder	Capacity	Number of shares	Approximate percentage of issued capital
<u>Long Positions</u>			
Prada Holding S.p.A.	Legal and beneficial owner	2,046,470,760	80%
Bellatrix S.p.A.	Interest of controlled corporation	2,046,470,760	80%
Ludo S.p.A.	Interest of controlled corporation	2,046,470,760	80%
PA BE 1 S.p.A.	Interest of controlled corporation	2,046,470,760	80%

Note:

Prada Holding S.p.A. owns approximately 80% of the issued capital in the Company. As Ludo S.p.A. owns 53.8% of Bellatrix S.p.A., which in turn owns 65% of Prada Holding S.p.A. and PA BE 1 S.p.A. owns 35% of Prada Holding S.p.A., Bellatrix S.p.A., Ludo S.p.A. and PA BE 1 S.p.A. are all deemed to be interested in the 2,046,470,760 shares of the Company held by Prada Holding S.p.A..

CHAPTER 4

Interim Condensed Consolidated Financial Statements



Consolidated Statement of financial position

(amounts in thousands of Euro)	Notes	June 30 2025 (unaudited)	December 31 2024 (audited)
Assets			
Current Assets			
Cash and cash equivalents	6	597,992	1,011,563
Trade receivables, net	7	377,404	423,733
Inventories, net	8	888,295	866,160
Derivative financial instruments - current	9	49,392	12,487
Receivables due from, and advance payments to, related parties - current	10	152	141
Other current assets	11	246,562	245,324
Total current assets		2,159,797	2,559,408
Non-current Assets			
Property, plant and equipment	12	2,220,081	2,255,055
Intangible assets	13	886,547	867,920
Right of use assets	14	2,460,374	2,278,955
Investments in equity instruments, associates and joint ventures	15	66,180	37,624
Deferred tax assets	33	397,306	408,971
Other non-current assets	16	128,690	139,086
Derivative financial instruments - non-current	9	607	2,571
Receivables due from, and advance payments to, related parties - non-current	10	2,636	369
Total non-current assets		6,162,421	5,990,551
Total assets		8,322,218	8,549,959
Liabilities and equity			
Current liabilities			
Lease liabilities - current	17	430,344	434,135
Short-term financial payables and bank overdrafts	18	47,816	183,247
Payables due to related parties - current	19	4,978	8,279
Trade payables	20	446,272	481,615
Tax payables	21	182,311	177,138
Derivative financial instruments - current	9	58,554	27,778
Other current liabilities	22	321,560	371,260
Total current liabilities		1,491,835	1,683,452
Non-current Liabilities			
Lease liabilities - non-current	17	2,123,424	1,940,978
Long-term financial payables	23	195,727	220,941
Long-term employee benefits	24	79,936	81,749
Provisions for risks and charges	25	62,972	64,284
Deferred tax liabilities	33	34,066	43,416
Other non-current liabilities	26	89,727	95,310
Derivative financial instruments - non-current	9	-	399
Total non-current liabilities		2,585,852	2,447,077
Total liabilities		4,077,687	4,130,529
Share capital		255,882	255,882
Total other reserves		3,568,397	3,155,617
Translation reserve		14,716	148,959
Net income for the period		385,883	838,907
Equity attributable to the owners of the Group	27	4,224,878	4,399,365
Equity attributable to non-controlling interests	28	19,653	20,065
Total equity		4,244,531	4,419,430
Total liabilities and total equity		8,322,218	8,549,959

Consolidated Statement of profit or loss for the six-month period ended June 30, 2025

(amounts in thousands of Euro)	Notes	six months ended June 30 2025 (unaudited)	% on net revenues	six months ended June 30 2024 (unaudited)	% on net revenues
Net revenues	29	2,740,035	100%	2,548,634	100%
Cost of goods sold	30	(545,453)	-19.9%	(514,673)	-20.2%
Gross margin		2,194,582	80.1%	2,033,961	79.8%
Operating expenses	31	(1,587,288)	-57.9%	(1,458,842)	-57.2%
Operating income - EBIT		607,294	22.2%	575,119	22.6%
Interest and other financial income / (expenses), net		(7,397)	-0.3%	(4,410)	-0.2%
Interest expenses on lease liabilities		(41,982)	-1.5%	(33,791)	-1.3%
Dividends from investments		-	-	111	0.0%
Total financial expenses	32	(49,379)	-1.8%	(38,090)	-1.5%
Income before taxation		557,915	20.4%	537,029	21.1%
Taxation	33	(170,923)	-6.2%	(151,316)	-5.9%
Net income for the period		386,992	14.1%	385,713	15.1%
Net income - non-controlling interests	28	1,109	0.0%	2,214	0.1%
Net income - Group	27	385,883	14.1%	383,499	15.0%
Basic and diluted earnings per share (in Euro per share)	34	0.151		0.150	

Consolidated Statement of comprehensive income for the six-month period ended June 30, 2025

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Net income for the period	386,992	385,713
A) Items that may be reclassified subsequently to P&L:	(148,056)	24,559
Foreign exchange differences on translation of foreign operations	(135,710)	25,259
Tax impact	-	-
Change in Translation reserve less tax impact	(135,710)	25,259
Gains / (losses) on cash flow hedging instruments	(16,254)	(912)
Tax impact	3,908	212
Change in Cash flow hedge reserve less tax impact	(12,346)	(700)
B) Items that will not be reclassified subsequently to P&L:	-	(2,221)
Change in Fair Value investments in equity instruments reserve	-	(2,221)
Tax impact	-	-
Change in Fair Value investments in equity instruments reserve less tax impact	-	(2,221)
Comprehensive income for the period - total	238,936	408,051
Comprehensive income for the period - non-controlling interests	(358)	2,404
Comprehensive income for the period - Group	239,294	405,647

Consolidated Statement of cash flows for the six-month period ended June 30, 2025

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Income before taxation	557,915	537,029
<u>Profit or loss adjustments</u>		
Depreciation of the right of use assets	236,166	220,359
Depreciation and amortisation of property, plant and equipment and intangible assets	160,559	131,070
Impairment of property, plant and equipment and intangible assets	1,003	5,776
Non-monetary financial expenses	26,635	12,609
Interest expenses on lease liabilities	41,982	33,791
Other non-monetary (income) expenses	(6,724)	11,737
<u>Balance sheet changes</u>		
Other non-current assets and liabilities	(10,573)	(5,131)
Trade receivables, net	31,792	19,890
Inventories, net	(66,600)	(100,076)
Trade payables	(25,284)	25,976
Other current assets and liabilities	(29,034)	(21,904)
Cash flows from operating activities	917,837	871,126
Interest paid (net), including interest paid on lease liabilities	(41,695)	(39,272)
Taxes paid	(187,003)	(32,577)
Net cash flows from operating activities	689,139	799,277
Purchases of property, plant and equipment and intangible assets	(270,388)	(182,916)
Disposals of equity instruments	-	2,969
Acquisition of additional shares from non-controlling interests	-	(4,589)
Dividends from investments	-	111
Purchase of equity instruments	(23,557)	-
Net cash flows utilised by investing activities	(293,945)	(184,425)
Dividends paid to shareholders of Prada S.p.A.	(397,800)	(331,060)
Dividends paid to non-controlling shareholders	(250)	(250)
Repayment of lease liabilities	(221,591)	(218,793)
Loans to related parties	(2,268)	-
Reimbursement of long-term loans from related parties	(2,580)	-
Repayment of current portion of long-term borrowings - third parties	(131,706)	(47,617)
Arrangement of long-term borrowings - third parties	10,160	-
Change in short-term borrowings - third parties	(32,404)	(50,816)
Net cash flows utilised by financing activities	(778,439)	(648,536)
Change in cash and cash equivalents, net of bank overdrafts	(383,245)	(33,684)
Foreign exchange differences	(30,286)	5,441
Opening cash and cash equivalents, net of bank overdraft	1,011,523	689,503
Closing cash and cash equivalents, net of bank overdraft	597,992	661,260

Consolidated Statement of changes in equity

(amounts in thousands of Euro, except number of shares)

(amounts in thousands of Euro)	Number of shares	Share capital	Translation reserve	Share premium reserve	Cash flow hedge reserve	Actuarial reserve	Fair Value investments in equity instruments reserve	Other reserves	Total other reserves	Net income for the period	EQUITY		
											Equity attributable to owners of the Group	Equity attributable to non-controlling interests	Total equity
Balance as of December 31, 2023	2,558,824,000	255,882	92,998	410,047	6,296	(10,147)	(8,773)	2,436,466	2,833,889	671,026	3,853,795	23,014	3,876,809
Allocation of 2023 net income	-	-	-	-	-	-	-	671,026	671,026	(671,026)	-	-	-
Dividends	-	-	-	-	-	-	-	(350,559)	(350,559)	-	(350,559)	(250)	(350,809)
Acquisition of additional shares from non-controlling interests	-	-	-	-	-	-	-	5,101	5,101	-	5,101	(9,576)	(4,475)
Monetary revaluation IAS 29	-	-	-	-	-	-	-	7,651	7,651	-	7,651	-	7,651
Other movements	-	-	-	-	-	-	-	(1,768)	(1,768)	-	(1,768)	1,768	-
Comprehensive income / (loss) for the period (recyclable to P&L)	-	-	25,069	-	(700)	-	-	-	(700)	383,499	407,868	2,404	410,272
Comprehensive income / (loss) for the period (not recyclable to P&L)	-	-	-	-	-	-	8,773	(10,994)	(2,221)	-	(2,221)	-	(2,221)
Balance as of June 30, 2024	2,558,824,000	255,882	118,067	410,047	5,596	(10,147)	-	2,756,923	3,162,419	383,499	3,919,867	17,360	3,937,227
Acquisition of addi- tional shares from non-controlling interests	-	-	-	-	-	-	-	194	194	-	194	-	194
Monetary revaluation IAS 29	-	-	-	-	-	-	-	5,829	5,829	-	5,829	-	5,829
Comprehensive income / (loss) for the period (recyclable to P&L)	-	-	30,892	-	(13,660)	-	-	-	(13,660)	455,408	472,640	2,701	475,341
Comprehensive income/(loss) for the period (not recyclable to P&L)	-	-	-	-	-	833	-	2	835	-	835	4	839
Balance as of December 31, 2024	2,558,824,000	255,882	148,959	410,047	(8,064)	(9,314)	-	2,762,948	3,155,617	838,907	4,399,365	20,065	4,419,430
Allocation of 2024 net income	-	-	-	-	-	-	-	838,907	838,907	(838,907)	-	-	-
Dividends	-	-	-	-	-	-	-	(419,647)	(419,647)	-	(419,647)	(250)	(419,897)
Monetary revaluation IAS 29	-	-	-	-	-	-	-	6,062	6,062	-	6,062	-	6,062
Other movements	-	-	-	-	-	-	-	(196)	(196)	-	(196)	196	-
Comprehensive income / (loss) for the period (recyclable to P&L)	-	-	(134,243)	-	(12,346)	-	-	-	(12,346)	385,883	239,294	(358)	238,936
Balance as of June 30, 2025	2,558,824,000	255,882	14,716	410,047	(20,410)	(9,314)	-	3,188,074	3,568,397	385,883	4,224,878	19,653	4,244,531

A photograph of a modern building with large glass windows and balconies. Green vines are climbing the balconies and walls. The building is reflected in the glass. The sky is blue with some clouds.

CHAPTER 5

Notes to the Interim Condensed Consolidated Financial Statements

1. General information

Prada S.p.A. ("Prada" or the "Company"), together with its subsidiaries (collectively the "Group" or the "Prada Group"), is listed on the Hong Kong Stock Exchange (HKSE code: 1913). The Prada Group is a leading player in the luxury goods industry, where it operates with the Prada, Miu Miu, Church's and Car Shoe brands producing and distributing leather goods, footwear and ready-to-wear. It also operates in the food sector with the Marchesi 1824 brand, in the most prestigious sailing races with Luna Rossa and in the eyewear and beauty industries under licensing agreements.

The Group owns 25 industrial facilities (23 in Italy, 1 in the United Kingdom and 1 in Romania) and its products are sold in 70 countries worldwide mainly through its directly operated stores, which numbered 620 as of June 30, 2025. The Prada Group's products are also sold directly through the brands' e-commerce activity and indirectly in selected high-end department stores, by independent retailers in very exclusive locations and by important e-tailers.

The Company is a joint-stock company with limited liability, registered and domiciled in Italy. Its registered office is at via Fogazzaro 28, Milan. As of June 30, 2025 (the reporting date of these unaudited Interim Condensed Consolidated Financial Statements), 79.98% of the share capital was owned by Prada Holding S.p.A., a company domiciled in Italy, and the remainder consisted of floating shares listed on the Main Board of the Hong Kong Stock Exchange.

The unaudited Interim Condensed Consolidated Financial Statements were approved and authorized for issue by the Board of Directors of Prada S.p.A. on July 30, 2025.

2. Basis of preparation

The unaudited Interim Condensed Consolidated Financial Statements of the Prada Group as of June 30, 2025, which consist of the "Consolidated Statement of financial position", the "Consolidated Statement of profit or loss for the six-month period ended June 30, 2025", the "Consolidated Statement of comprehensive income for the six-month period ended June 30, 2025", the "Consolidated Statement of cash flows for the six-month period ended June 30, 2025", the "Consolidated Statement of changes in equity", and the "Notes to the Interim Condensed Consolidated Financial Statements", have been prepared in accordance with "IAS 34 - Interim Financial Reporting".

These unaudited Interim Condensed Consolidated Financial Statements should be read together with the Consolidated Financial Statements of the Prada Group for the twelve months ended December 31, 2024, which were prepared in accordance with the IFRS Accounting Standards ("IFRS") issued by the International Accounting Standards Board ("IASB") and endorsed by the European Union ("EU").

At the date of presentation of these unaudited Interim Condensed Consolidated Financial Statements, there were no differences between the IFRS endorsed by the EU and applicable to the Prada Group and those issued by the IASB, excluding the amendments not yet endorsed as explained in Note 3.

IFRS also refer to all International Accounting Standards ("IAS") and all interpretations of the International Financial Reporting Interpretations Committee ("IFRIC"), previously called the Standing Interpretations Committee ("SIC").

The Group has prepared the Consolidated Statement of financial position presenting separately the current and non-current assets and liabilities. All details needed for accurate and complete disclosure are provided in the Notes to the Interim Condensed Consolidated Financial Statements. Consolidated Statement of profit or loss items are classified by function of expenses. The Consolidated Statement of cash flows has been prepared with the indirect method. The Interim Condensed Consolidated Financial Statements are presented in Euro, the functional currency of Prada S.p.A..

The unaudited Interim Condensed Consolidated Financial Statements have been prepared on a going concern basis.

3. New IFRS and amendments to IFRS

Amendments to existing standards issued by the IASB, endorsed by the EU and applicable to the Prada Group from January 1, 2025.

Amendments to existing standards	Effective date for Prada Group	EU endorsement dates
Amendments to IAS 21 The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability (issued on 15 August 2023)	January 1, 2025	November 2024

The above amendments had no impact on these Interim Condensed Consolidated Financial Statements.

Amendments to existing standards issued by the IASB, endorsed by the EU, but not yet applicable to the Prada Group because they are effective for annual periods beginning on or after January 1, 2026.

Amendments to existing standards	Effective date for Prada Group	EU endorsement dates
Amendments to the Classification and Measurement of Financial Instruments - Amendments to IFRS 9 and IFRS 7 (issued on 30 May 2024)	January 1, 2026	May 2025
Contracts Referencing Nature-dependent Electricity - Amendments to IFRS 9 and IFRS 7 (issued on 18 December 2024)	January 1, 2026	June 2025
Annual Improvements Volume 11 (issued on 18 July 2024)	January 1, 2026	July 2025

New standards issued by the IASB, but not yet endorsed by the EU as of June 30, 2025.

New standards	Date of possible application	EU endorsement status
IFRS 18 Presentation and Disclosure in Financial Statements (issued on 9 April 2024)	January 1, 2027	Not endorsed yet
IFRS 19 Subsidiaries without Public Accountability: Disclosures (issued on 9 May 2024)	January 1, 2027	Not endorsed yet

At the date of these Interim Condensed Consolidated Financial Statements, the Directors had not yet completed the analysis to assess the impacts of the new standards not yet applicable to the Prada Group.

4. Mergers and acquisitions

On June 5, 2025, Prada Group announced a 10% equity investment in Rino Mastrotto Group, a global provider of leather, textile and bespoke services for the luxury industry, strengthening its position over a highly strategic phase of the production process. The transaction entailed a contribution in cash and a contribution in kind of 100% of Conceria Superior S.p.A. – following the acquisition of full ownership – and Tannerie Limoges S.a.s.

5. Operating segments

In accordance with IFRS 8, which defines an operating segment as “a business division whose operating results are regularly reviewed by top management in order to adopt decisions to allocate appropriate resources to the segment and assess its performance”, the management identified each owned brand as the operating segments.

For financial statements presentation, all operating segments identified have been aggregated into a single reportable segment which corresponds to the entire Prada Group and is consistent with the core principles of IFRS 8.

It should be noted that the two main brands, Prada and Miu Miu, have similar economic and business profile and they

represent together 99% of the Group's revenue. The other brands, which represent the remaining 1% of the Group's revenue, have been considered as not material.

The main economic indicators assessed to determine that the operating segments, Prada and Miu Miu, have similar economic characteristics are:

- long-term financial performance (in particular, average gross margin)
- currency, competitive, operating and financial risks.

Moreover, Prada and Miu Miu present products of similar nature, similar production processes and customers and the same distribution channels.

Therefore, as of June 30, 2025 it has been identified only one reportable segment as occurred in previous years.

Net sales

Detailed information on net sales by distribution channel, brand and geographic area are provided below and in the Financial Review, together with the related comments.

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)		six months ended June 30 2024 (unaudited)		% change current exc. rates	% change constant exc. rates (*)
Net revenues						
Retail net sales (Directly Operated Stores and e-commerce)	2,453,381	89.5%	2,262,591	88.8%	8.4%	10.1%
Wholesale net sales (independent customers and franchisees)	219,762	8.0%	225,213	8.8%	-2.4%	-1.3%
Royalties	66,892	2.4%	60,830	2.4%	10.0%	10.0%
Total net revenues	2,740,035	100%	2,548,634	100%	7.5%	9.1%
Retail net sales by brand						
Prada	1,646,788	67.1%	1,707,710	75.5%	-3.6%	-1.9%
Miu Miu	780,140	31.8%	530,129	23.4%	47.2%	49.2%
Church's	15,370	0.6%	14,656	0.6%	4.9%	4.1%
Other	11,083	0.5%	10,096	0.4%	9.8%	9.8%
Total retail net sales	2,453,381	100%	2,262,591	100%	8.4%	10.1%
Retail net sales by geographic area						
Asia Pacific	838,371	34.2%	774,435	34.2%	8.3%	10.4%
Europe	727,562	29.7%	682,192	30.2%	6.7%	8.6%
Americas	424,090	17.3%	386,961	17.1%	9.6%	12.4%
Japan	325,945	13.3%	308,612	13.6%	5.6%	4.3%
Middle East	137,413	5.6%	110,391	4.9%	24.5%	25.7%
Total retail net sales	2,453,381	100%	2,262,591	100%	8.4%	10.1%

(*) Calculated by excluding the effect of the hyperinflation in Turkey

Geographic information

The following table reports the carrying amount of the Group's non-current assets by geographic area, as required by IFRS 8:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Europe	3,354,076	3,191,693
Americas	1,133,424	1,092,143
Asia Pacific	855,864	846,836
Japan	289,673	298,067
Middle East and Africa	127,451	148,068
Total	5,760,488	5,576,807

The total amount of Euro 5,760 million (Euro 5,577 million at December 31, 2024) refers to the Group's non-current assets excluding, as per IFRS 8, those relating to derivatives, deferred tax assets and the pension fund surplus.

Consolidated Statement of Financial Position

6. Cash and cash equivalents

Cash and cash equivalents are detailed as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Cash on hand	3,009	3,634
Bank current accounts	198,930	213,236
Bank deposit accounts	344,466	734,858
Other cash equivalents	51,587	59,835
Total	597,992	1,011,563

As of June 30, 2025, the bank accounts and deposits accruing interest income had yields in the range of 0% and 4.41% annually (0% and 5.77% as of December 31, 2024). These ranges do not include the bank accounts and deposits in Turkish lira, which have had very high yields due to high inflation and were not relevant in terms of amount. For the bank deposits, interest income had average yield of 2.42% as of June 30, 2025 (3.70% as of December 31, 2024).

Bank deposits are broken down by currency below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Currency		
Euro	162,387	514,735
US Dollar	65,645	91,434
Hong Kong Dollar	48,862	55,307
Other currencies	67,572	73,382
Total bank deposit accounts	344,466	734,858

The Group aims to reduce the financial counterparty risk on bank deposits by allocating the available funds to multiple accounts that differ by currency, country and bank (high investment grade), and always short-term.

Bank current accounts are broken down by currency as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
<u>Currency</u>		
Euro	43,688	32,519
US Dollar	14,663	18,374
Hong Kong Dollar	4,070	7,824
Other currencies	136,509	154,519
Total bank current accounts	198,930	213,236

For its operational activities and business processes, the Group uses financial counterparties of primary standing and appropriate level of diversification; as a result the counterparty risk on bank accounts can be considered not significant.

7. Trade receivables, net

Trade receivables, net are detailed below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Trade receivables – third parties	389,819	435,403
Allowance for bad and doubtful debts	(13,571)	(14,062)
Trade receivables – related parties	1,156	2,392
Total	377,404	423,733

The change in the allowance for bad and doubtful debts is set forth below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Opening balance	14,062	11,341
Exchange differences	(399)	150
Increases	555	4,277
Reversals	(508)	(932)
Utilisation	(139)	(774)
Closing balance	13,571	14,062

The table below provides an aging analysis of the trade receivables before accounting for the allowance for bad and doubtful debts:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	Not overdue	Overdue (in days)				
			1 ≤ 30	31 ≤ 60	61 ≤ 90	91 ≤ 120	> 120
Trade receivables	390,975	331,600	39,134	5,163	2,194	653	12,231
Total June 30, 2025 (unaudited)	390,975	331,600	39,134	5,163	2,194	653	12,231

(amounts in thousands of Euro)	December 31 2024 (audited)	Not overdue	Overdue (in days)				
			1 ≤ 30	31 ≤ 60	61 ≤ 90	91 ≤ 120	> 120
Trade receivables	437,795	376,641	34,956	8,277	2,981	817	14,123
Total December 31, 2024 (audited)	437,795	376,641	34,956	8,277	2,981	817	14,123

The following table provides an aging analysis of the trade receivables after accounting the allowance for bad and doubtful debts:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	Not overdue	Overdue (in days)				
			1 ≤ 30	31 ≤ 60	61 ≤ 90	91 ≤ 120	> 120
Trade receivables less allowance for bad and doubtful accounts	377,404	329,693	38,848	4,625	1,591	245	2,402
Total June 30, 2025 (unaudited)	377,404	329,693	38,848	4,625	1,591	245	2,402

(amounts in thousands of Euro)	December 31 2024 (audited)	Not overdue	Overdue (in days)				
			1 ≤ 30	31 ≤ 60	61 ≤ 90	91 ≤ 120	> 120
Trade receivables less allowance for bad and doubtful accounts	423,733	373,853	34,926	8,107	2,839	791	3,217
Total December 31, 2024 (audited)	423,733	373,853	34,926	8,107	2,839	791	3,217

8. Inventories, net

The inventories, net can be broken down as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Raw materials	134,151	132,455
Work in progress	52,867	45,893
Finished products	820,763	799,772
Return assets	13,055	16,862
Allowance for obsolete and slow-moving inventories	(132,541)	(128,822)
Total	888,295	866,160

The stock increase was largely attributable to supporting sales growth. In the first semester of 2025, the inventory allowance increased, net of utilisations and reversal, by Euro 3.7 million with allocations for slow-moving products and raw materials.

The changes in the allowance for obsolete and slow-moving inventories in the six-month period of 2025 are as follows:

(amounts in thousands of Euro)	Raw materials	Finished products	Total allowance for obsolete and slow-moving inventories
Opening balance (audited)	45,833	82,989	128,822
Exchange differences	(6)	(1,352)	(1,358)
Increases	1,000	6,410	7,410
Utilisation	(170)	(1,409)	(1,579)
Reversals	-	(754)	(754)
Closing balance (unaudited)	46,657	85,884	132,541

The changes in the allowance for obsolete and slow-moving inventories in 2024 were as follows:

(amounts in thousands of Euro)	Raw materials	Finished products	Total allowance for obsolete and slow-moving inventories
Opening balance (audited)	41,663	68,707	110,370
Exchange differences	6	243	249
Increases	4,164	24,122	28,286
Utilisation	-	(10,030)	(10,030)
Reversal	-	(53)	(53)
Closing balance (audited)	45,833	82,989	128,822

9. Derivative financial instruments: assets and liabilities

Derivative financial instruments: assets and liabilities, current and non-current portions:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Financial assets regarding derivative instruments - current	49,392	12,487
Financial assets regarding derivative instruments - non-current	607	2,571
Total financial assets - derivative financial instruments	49,999	15,058
Financial liabilities regarding derivative instruments - current	(58,554)	(27,778)
Financial liabilities regarding derivative instruments - non-current	-	(399)
Total financial liabilities - derivative financial instruments	(58,554)	(28,177)
Net carrying amount - current and non-current portion	(8,555)	(13,119)

The net carrying amount of derivatives, considering both the current and non-current portions, has the following composition:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)	IFRS 7 Category
Forward contracts	39,232	9,844	Level II
Options	9,503	2,658	Level II
Interest rate swaps	1,264	2,556	Level II
Positive fair value	49,999	15,058	
Forward contracts	(58,554)	(24,472)	Level II
Options	-	(3,705)	Level II
Negative fair value	(58,554)	(28,177)	
Net carrying amount – current and non-current	(8,555)	(13,119)	

All the above derivative instruments are classified as Level II in the fair value hierarchy. The Group has not entered into any derivative contracts that could be qualified as Level I or III.

The fair values of derivatives arranged to hedge interest rate risks (interest rate swaps or “IRS”) and of derivatives arranged to hedge foreign exchange risks (forward contracts and options) were determined by using one of the most widely used valuation platforms on the financial market and are based on the interest rate curves and on spot and forward exchange rates at the reporting date.

The Group entered into the derivative contracts in the course of its risk management activities in order to hedge financial risks stemming from exchange rate and interest rate fluctuations. In addition, the Group mitigated the interest rate risk balancing exposures of floating-rate debt with floating-rate liquidity investments.

Foreign exchange rate transactions

Cash flows of the Group are exposed to exchange rate volatility because it operates on an international scale. In order to hedge this risk, the Group enters into options and forward sale and purchase agreements, so as to protect the value of identified cash flows in Euro (or in other currencies used locally). Expected future cash flows mainly regard the collection of intercompany trade receivables, settlement of intercompany trade payables and financial cash flows.

Notional amounts of derivative contracts (translated in Euro at June 30, 2025 exchange rates as reported in Note 35) designated as foreign exchange risk hedges are stated below.

Contracts in place at June 30, 2025 to hedge projected future trade cash flows:

(amounts in thousands of Euro)	Options	Forward sale contracts	Forward purchase contracts	June 30 2025 (unaudited)
<u>Currency</u>				
Chinese Renminbi	45,731	130,523	(2,382)	173,872
US Dollar	38,396	130,546	-	168,942
Japanese Yen	54,974	63,841	-	118,815
Korean Won	50,371	36,519	-	86,890
GB Pound	21,040	33,314	-	54,354
Hong Kong Dollar	3,261	21,413	(859)	23,815
Swiss Franc	-	20,862	-	20,862
Taiwan Dollar	-	17,505	-	17,505
Canadian Dollar	-	14,663	-	14,663
Malaysian Ringgit	-	6,037	-	6,037
Other currencies	-	81,338	(679)	80,659
Total	213,773	556,561	(3,920)	766,414

Contracts in place at June 30, 2025 to hedge projected future financial cash flows:

(amounts in thousands of Euro)	Forward sale contracts	Forward purchase contracts	June 30 2025 (unaudited)
<u>Currency</u>			
US Dollar	37,673	(1,121,177)	(1,083,504)
Swiss Franc	24,118		24,118
Korean Won	18,889		18,889
Taiwan Dollar	8,753		8,753
Malaysian Ringgit	2,026	(810)	1,216
Other currencies	12,417		12,417
Total	103,876	(1,121,987)	(1,018,111)

Contracts in place at December 31, 2024 to hedge projected future trade cash flows:

(amounts in thousands of Euro)	Options	Forward sale contracts	December 31 2024 (audited)
<u>Currency</u>			
US Dollar	86,630	294,542	381,172
Chinese Renminbi	69,627	235,518	305,145
Japanese Yen	104,869	117,748	222,617
Korean Won	91,375	74,732	166,107
GB Pound	43,416	70,552	113,968
Hong Kong Dollar	7,436	48,893	56,329
Turkish Lira	-	46,955	46,955
Thai Baht	-	29,151	29,151
Canadian Dollar	-	28,766	28,766
Taiwan Dollar	-	24,938	24,938
Swiss Franc	-	22,418	22,418
Malaysian Ringgit	-	13,465	13,465
Other currencies	-	55,758	55,758
Total	403,353	1,063,436	1,466,789

Contracts in place at December 31, 2024 to hedge projected future financial cash flows:

(amounts in thousands of Euro)	Forward sale contracts	December 31 2024 (audited)
<u>Currency</u>		
US Dollar	40,382	40,382
Swiss Franc	23,952	23,952
Korean Won	19,580	19,580
Taiwan Dollar	8,802	8,802
Malaysian Ringgit	1,292	1,292
Other currencies	8,409	8,409
Total	102,417	102,417

All contracts in place at June 30, 2025 will expire within twelve months.

All contracts in place at the reporting date were entered into with major financial institutions, and no counterparties are expected to default.

Interest rate transactions

The Group enters into interest rate swap ("IRS") in order to hedge the risk of interest rate fluctuations on bank loans. The key features of the IRS agreements in place as of June 30, 2025 and December 31, 2024 are summarized below:

Interest Rate Swap (IRS) Agreement						Hedged loan			
Contract	Currency	Notional amount	Interest rate	Maturity date	Fair value as of June 30, 2025 (unaudited)	Currency	Type of debt	Amount	Expiry
IRS	Euro/000	18,333	1.46%	May-2030	319	EUR	Term Loan	18,333	May-2030
IRS	Euro/000	14,400	2.65%	Feb-2026	(65)	EUR	Term Loan	14,400	Feb-2026
IRS	GBP/000	33,450	2.78%	Jan-2029	1,010	GBP	Term Loan	33,450	Jan-2029
Total fair value (amounts in thousands of Euro)					1,264				

Interest Rate Swap (IRS) Agreement						Hedged loan			
Contract	Currency	Notional amount	Interest rate	Maturity date	Fair value as of Dec. 31, 2024 (audited)	Currency	Type of debt	Amount	Expiry
IRS	Euro/000	20,168	1.46%	May-2030	449	EUR	Term Loan	20,168	May-2030
IRS	Euro/000	100,000	1.33%	Apr-2025	346	EUR	Term Loan	100,000	Apr-2025
IRS	Euro/000	27,000	2.65%	Feb-2026	(88)	EUR	Term Loan	27,000	Feb-2026
IRS	GBP/000	36,450	2.78%	Jan-2029	1,849	GBP	Term Loan	36,450	Jan-2029
Total fair value (amounts in thousands of Euro)					2,556				

IRS converts variable interest rates on bank loans into fixed interest rates. They have been arranged with major financial institutions, and no counterparties are expected to default.

10. Receivables due from, and advance payments to, related parties – current and non-current

Current receivables due from, and advance payments to, related parties are detailed as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Financial receivables	25	7
Other receivables and advances	127	134
Receivables due from, and advance payments to, related parties - current	152	141

Non-current receivables due from, and advance payments to, related parties are detailed as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Financial receivables	2,636	369
Receivables due from, and advance payments to, related parties - non-current	2,636	369

Additional information on related party transactions is provided in Note 37.

11. Other current assets

Other current assets are set forth below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
VAT	34,624	37,833
Taxation and other tax receivables	48,085	62,283
Other assets (A)	15,376	15,584
Prepayments (B)	145,058	124,011
Guarantee deposits (C)	3,419	5,613
Total	246,562	245,324

A) Other assets are detailed as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Advances to suppliers	3,398	9,589
Incentives for retail investments	2,560	484
Other receivables	9,418	5,511
Total	15,376	15,584

B) Prepayments are detailed below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Rental costs	12,592	6,309
Insurance	4,408	3,203
Design costs	34,348	31,494
Fashion shows and advances on advertising campaigns	41,654	43,640
Other	52,056	39,365
Total	145,058	124,011

Prepayments primarily relate to costs incurred to design collections, launch advertising campaigns and host fashion shows, that will generate revenue after the reporting period.

C) Guarantee deposits refer primarily to security deposits paid under retail leases.

12. Property, plant and equipment

The historical cost and accumulated depreciation of the past two years are set forth below:

(amounts in thousands of Euro)	Land and buildings	Production plant and machinery	Leasehold improvements	Furniture & fittings	Other tangibles	Assets under construction	Total
Historical cost	1,476,603	300,975	1,556,832	781,981	229,670	100,361	4,446,422
Accumulated depreciation	(245,303)	(221,184)	(1,129,733)	(434,101)	(161,046)	-	(2,191,367)
Net carrying amount at December 31, 2024 (audited)	1,231,300	79,791	427,099	347,880	68,624	100,361	2,255,055
Historical cost	1,445,215	310,829	1,522,323	796,917	228,009	107,416	4,410,709
Accumulated depreciation	(252,561)	(226,107)	(1,111,452)	(438,240)	(162,268)	-	(2,190,628)
Net carrying amount at June 30, 2025 (unaudited)	1,192,654	84,722	410,871	358,677	65,741	107,416	2,220,081

The changes in the net carrying amount for the period are as follows:

(amounts in thousands of Euro)	Land and buildings	Production plant and machinery	Leasehold improvements	Furniture & fittings	Other tangibles	Assets under construction	Total net carrying amount
Opening balance (audited)	1,231,300	79,791	427,099	347,880	68,624	100,361	2,255,055
Change in the consolidation area	(3,489)	(569)	-	(2)	(7)	(7)	(4,074)
Additions	12,617	8,150	49,736	38,880	3,750	86,201	199,334
Depreciation	(14,570)	(7,831)	(72,760)	(30,611)	(6,328)	-	(132,100)
Disposals	(1,261)	(125)	(113)	(156)	(322)	(311)	(2,288)
Exchange differences	(45,702)	(98)	(29,874)	(15,767)	(532)	(2,978)	(94,951)
Other movements	13,759	5,404	35,397	18,798	548	(75,850)	(1,944)
Impairment	-	-	(616)	(376)	(11)	-	(1,003)
Revaluation IAS 29	-	-	2,002	31	19	-	2,052
Closing balance (unaudited)	1,192,654	84,722	410,871	358,677	65,741	107,416	2,220,081

The increase in leasehold improvements and furniture & fittings regarded primarily restyling and relocation projects for the retail premises.

The assets under construction at the end of the period concern retail and industrial projects.

13. Intangible assets

The historical cost and accumulated amortisation / impairment of the past two years are set forth below:

(amounts in thousands of Euro)	Trademarks and intellectual property rights	Goodwill	Store lease acquisition	Software	Other intangibles	Assets in progress	Total
Historical cost	412,090	583,484	52,157	372,937	65,434	53,288	1,539,390
Accumulated amortisation / impairment	(243,360)	(67,977)	(52,101)	(242,778)	(65,254)	-	(671,470)
Net carrying amount at December 31, 2024 (audited)	168,730	515,507	56	130,159	180	53,288	867,920
Historical cost	410,208	581,757	50,845	406,385	29,712	62,696	1,541,603
Accumulated amortisation / impairment	(247,215)	(66,250)	(50,771)	(261,270)	(29,550)	-	(655,056)
Net carrying amount at June 30, 2025 (unaudited)	162,993	515,507	74	145,115	162	62,696	886,547

The changes in the net carrying amount for the period are as follows:

(amounts in thousands of Euro)	Trademarks and intellectual property rights	Goodwill	Store lease acquisition	Software	Other intangibles	Assets in progress	Total net carrying amount
Opening balance (audited)	168,730	515,507	56	130,159	180	53,288	867,920
Additions	523	-	-	2,510	-	44,751	47,784
Amortisation	(5,329)	-	(3)	(22,351)	(776)	-	(28,459)
Disposals	-	-	-	(3)	-	-	(3)
Exchange differences	(931)	-	22	(51)	2	(9)	(967)
Other movements	-	-	(1)	34,851	756	(35,334)	272
Closing balance (unaudited)	162,993	515,507	74	145,115	162	62,696	886,547

Net carrying amount of trademarks and intellectual property rights at the reporting date is broken down in the following table:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Miu Miu	102,292	105,013
Church's	38,657	40,947
Prada	5,573	5,617
Other trademarks and other intellectual property rights	16,471	17,153
Total	162,993	168,730

During the period no impairment was recognised for the Group's trademarks.

The capital expenditures for software refer to technological and digital evolution projects in the retail, manufacturing and corporate areas.

The total capital expenditure for property, plant and equipment and intangible assets in the six months ended June 30, 2025 was Euro 247.1 million, as broken down below:

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Retail	124,570	116,843
Real estate	13,466	2,369
Production, logistics and corporate	109,082	49,491
Total	247,118	168,703

Impairment test

As required by IAS 36 "Impairment of assets", intangible assets with indefinite useful lives are not amortised, but they are tested for impairment at least once per year. The Group does not report intangible assets with indefinite useful lives apart from goodwill.

Consistently with last year, the groups of cash generating units ("CGUs") - which represent the lowest level within the Group at which management tests goodwill for impairment - correspond to the brands Prada and Miu Miu (the operating segments identified for segment reporting purpose in compliance with IFRS 8 as reported in Note 5).

As of June 30, 2025, the goodwill recognised in the consolidated financial statements is Euro 515.5 million, and it is allocated to the following CGUs:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Prada	424,262	424,262
Miu Miu	91,245	91,245
Total	515,507	515,507

No indications of impairment have been identified during the period. However, since values in use are measured on the basis of estimates and assumptions, management cannot guarantee that the value of goodwill or other tangible or intangible assets will not be subject to impairment in the future.

14. Right of use assets

The changes in the net carrying amount of the right of use assets for the six-month period ended June 30, 2025 are shown below:

(amounts in thousands of Euro)	Real estate	Other	Total net carrying amount
Opening balance (audited)	2,268,833	10,122	2,278,955
New contracts, initial direct costs and remeasurements	566,468	887	567,355
Depreciation	(234,324)	(1,842)	(236,166)
Contracts termination	(2,414)	-	(2,414)
Exchange differences	(149,616)	(15)	(149,631)
Revaluation IAS 29	2,275	-	2,275
Closing balance (unaudited)	2,451,222	9,152	2,460,374

Right of use assets increased by Euro 181.4 million, mainly due to new leases and remeasurements of existing leases totaling Euro 567.4 million, less depreciation for Euro 236.2 million and negative exchange differences for Euro 149.6 million.

The increase for new leases, initial direct costs and remeasurements is attributable to lease renewals (largely in Asia and Americas) and the remeasurement of the liability to adjust it to indexes commonly used in the real estate industry (mainly the consumer price index).

Right of use assets "other", amounting to Euro 9.2 million, includes plant, machinery, vehicles and hardware.

15. Investments in equity instruments, associates and joint ventures

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Investments in equity instruments, associates and joint ventures	66,180	37,624
Total	66,180	37,624

The increase in investments in equity instruments mainly refers to the acquisition of 10% in Rino Mastrotto Group, a global provider of leather, textile and bespoke services for the luxury industry.

16. Other non-current assets

Other non-current assets are detailed as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Guarantee deposits	78,601	84,513
Prepayments for commercial agreements	39,647	41,733
Pension fund surplus (Note 24)	4,627	4,773
Other long-term assets	5,815	8,067
Total	128,690	139,086

The guarantee deposits are set forth below by nature and maturity:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
<u>Nature:</u>		
Stores	66,438	71,146
Offices	4,728	4,952
Warehouses	403	438
Other	7,032	7,977
Total	78,601	84,513

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
<u>Maturity:</u>		
between one to two years	13,351	14,143
between two to five years	38,128	34,632
After more than five years	27,122	35,738
Total	78,601	84,513

The guarantee deposits refer primarily to security deposits paid under retail leases.

17. Lease liabilities

The following table sets forth the changes in lease liabilities:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Opening balance	2,375,113	2,110,888
New contracts, initial direct costs and remeasurements	559,705	658,907
Payments (net of interests)	(221,590)	(438,833)
Contracts termination	(3,936)	(4,078)
Exchange differences	(155,524)	48,229
Closing balance	2,553,768	2,375,113

Lease liabilities increased from Euro 2,375 million as of December 31, 2024 to Euro 2,554 million as of June 30, 2025, primarily as a result of new contracts and remeasurements for lease extensions or modifications for Euro 559.7 million less payments for the period for Euro 221.6 million, termination of contracts for Euro 3.9 million, and negative exchange differences for Euro 155.5 million.

Lease liabilities were concentrated mainly in the following countries: Japan, U.S.A. and Italy.

18. Short-term financial payables and bank overdrafts

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Short-term bank loans	1,842	34,322
Current portion of long-term loans	46,084	149,126
Deferred costs on loans	(110)	(201)
Total	47,816	183,247

Short-term bank loans are broken down by currency below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Japanese Yen	-	20,238
Chinese Renminbi	-	13,187
Other currencies	1,842	897
Total	1,842	34,322

The Group generally borrows at variable interest rates, as explained in Note 23, and manages the risk of interest rate fluctuations by using hedging contracts, as explained in Note 9.

19. Payables due to related parties – current

Current payables due to related parties are shown below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Financial payables	4,938	8,149
Other payables	40	130
Total	4,978	8,279

Current financial payables due to related parties regard loans granted by non-controlling shareholders of the Group's subsidiaries in the Middle East.

Additional information on related party transactions is provided in Note 37.

20. Trade payables

Trade payables are detailed as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Trade payables – third parties	443,299	475,822
Trade payables – related parties	2,973	5,793
Total	446,272	481,615

The following tables summarize trade payables by maturity date:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	Not overdue	Overdue (in days)				
			1 ≤ 30	31 ≤ 60	61 ≤ 90	91 ≤ 120	> 120
Trade payables	446,272	420,777	9,016	4,013	2,860	978	8,628
Total June 30, 2025 (unaudited)	446,272	420,777	9,016	4,013	2,860	978	8,628

(amounts in thousands of Euro)	December 31 2024 (audited)	Not overdue	Overdue (in days)				
			1 ≤ 30	31 ≤ 60	61 ≤ 90	91 ≤ 120	> 120
Trade payables	481,615	404,736	54,869	5,349	3,671	3,313	9,677
Total December 31, 2024 (audited)	481,615	404,736	54,869	5,349	3,671	3,313	9,677

21. Tax payables

The tax payables are detailed hereunder:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Current taxation	86,785	99,306
VAT and other taxes	95,526	77,832
Total	182,311	177,138

The Group recognises current tax liabilities for Euro 86.8 million as of June 30, 2025 (Euro 99.3 million as of December 31, 2024) and current tax receivables for Euro 48.1 million (Euro 62.3 million as of December 31, 2024), as reported in Note 11.

22. Other current liabilities

Other current liabilities are as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Payables for capital expenditure	94,050	124,163
Accrued expenses and deferred income	26,321	26,560
Other payables	201,189	220,537
Total	321,560	371,260

Other payables are detailed below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Short-term benefits for employees and other personnel	99,168	121,969
Customer advances	51,471	46,342
Provision for returns from customers	47,704	50,451
Other	2,846	1,775
Total	201,189	220,537

23. Long-term financial payables

The long-term financial payables are as follows:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Long-term bank borrowings	195,762	221,005
Deferred costs on loans	(35)	(64)
Total	195,727	220,941

Prada S.p.A.'s loan covenants were fully complied with as of June 30, 2025 and they are expected to be complied with within the next 12 months as well.

The long-term bank borrowings as of June 30, 2025, excluding amortised costs, are set forth below:

Borrower	Amount (Euro '000)	Type of loan	Currency	Expiry date	Interest rate (1)	Current portion (Euro '000)	Non-current portion (Euro '000)	Pledge	Covenant (2)
Prada S.p.A.	18,333	Term-loan	EUR	05/2030	2.737%	3,666	14,666	Mortgage loan	n.a.
Prada S.p.A.	100,000	Term-loan	EUR	07/2026	2.597%	-	100,000	-	Leverage ≤ 3.5
Prada S.p.A.	14,400	Term-loan	EUR	02/2026	3.549%	14,400	-	-	Leverage ≤ 3.5
Prada S.p.A.	16,667	Term-loan	EUR	11/2026	2.761%	11,111	5,555	-	Leverage ≤ 3.5
Kenon Ltd	39,100	Term-loan	GBP	01/2029	4.477%	4,997	34,103	Mortgage loan	Loan to value < 60%
Prada Fashion Commerce (Shanghai) co Ltd	17,866	Term-loan	RMB	07/2026	3.201%	11,910	5,958	-	n.a.
Prada Fashion Commerce (Shanghai) co Ltd	35,480	Term-loan	RMB	08/2029	3.761%	-	35,481	-	n.a.
Total	241,846					46,084	195,762		

(1) the interest rates include the effect of any interest rate risk hedges

(2) "leverage" is the ratio between the net financial position (deficit) and the sum of "EBIT", "Interest expenses on lease liabilities" and "Depreciation, amortisation and impairment on tangible and intangible fixed assets"

"loan to value" is the ratio between the amount of the mortgage loan and the market value of the property

Covenants are calculated on a semester basis based on the financial information as of December 31 and June 30

In the first semester of 2025, the current portions of long-term loans were repaid for a total amount of Euro 132 million.

Prada S.p.A.'s mortgage loan is secured by the Group's headquarter building in Milan, and Kenon Ltd's mortgage loan is secured by the building on Old Bond Street, London, used for one of the most prestigious Prada stores in Europe and offices.

The Group generally borrows at variable interest rates and manages the risk of interest rate fluctuations through hedging agreements, as described in Note 9.

The financial payables are set forth hereunder by their portions with fixed (that are connected to the existing IRS) and variable interest rates:

(amounts in thousands of Euro)	June 30, 2025 (unaudited)		December 31, 2024 (audited)	
	variable interest rates	fixed interest rates	variable interest rates	fixed interest rates
Short-term financial payables	18%	82%	33%	67%
Long-term financial payables	57%	43%	56%	44%

24. Long-term employee benefits

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Post-employment benefits	39,339	40,974
Other long-term employee benefits	40,597	40,775
Total liabilities for long-term benefits	79,936	81,749
Pension plan surplus (Note 16)	(4,627)	(4,773)
Net liabilities for long-term benefits	75,309	76,976

The following table presents the changes in long-term employee benefits in the six-month period ended June 30, 2025:

(amounts in thousands of Euro)	Defined Benefit Plans in Italy (TFR)	Defined Benefit Plans in other countries (including Japan)	Pension Funds in UK	Other long-term employee benefits	Total
Opening balance (audited)	19,863	21,111	(4,773)	40,775	76,976
Change in the consolidation area	-	(75)	-	-	(75)
Current service cost	318	3,316	-	7,401	11,035
Benefits paid	(1,066)	(3,077)	-	(7,260)	(11,403)
Exchange differences	-	(1,051)	146	(319)	(1,224)
Closing balance (unaudited)	19,115	20,224	(4,627)	40,597	75,309

Defined benefit obligations are measured in accordance with the principles set out in IAS 19 revised and they are based on independent yearly appraisals.

25. Provisions for risks and charges

The changes in provisions for risks and charges for the six-month period ended June 30, 2025 are as follows:

(amounts in thousands of Euro)	Provision for legal claims	Provision for tax claims	Other provisions	Total
Opening balance (audited)	529	1,508	62,247	64,284
Exchange differences	(17)	(69)	(4,920)	(5,006)
Reversals	-	(3)	(107)	(110)
Utilisation	(70)	(501)	(6,198)	(6,769)
Increases	296	1,210	9,067	10,573
Closing balance (unaudited)	738	2,145	60,089	62,972

Provisions for risks and charges represent Directors' best estimate of the maximum outflow of resources needed to settle liabilities deemed to be probable. In the Directors' opinion, based on the information available to them, the total amount accrued for risks and charges at the reporting date is adequate in respect of the liabilities that could arise from them.

Other provisions amount to Euro 60.1 million as of June 30, 2025 and mainly relate for Euro 52 million to contractual obligations to restore leased commercial properties to their original condition. Other provisions also include the Group's commitment in relation to the SEA BEYOND project.

26. Other non-current liabilities

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Deferred income for commercial agreements	85,252	89,739
Accrued costs for lease payments (out of scope for IFRS 16)	4,404	5,534
Other non-current liabilities	71	37
Total	89,727	95,310

27. Equity attributable to the owners of the Group

The equity attributable to the owners of the Group is set forth below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Share capital	255,882	255,882
Share premium reserve	410,047	410,047
Other reserves	3,188,074	2,762,948
Actuarial reserve	(9,314)	(9,314)
Cash flow hedge reserve	(20,410)	(8,064)
Translation reserve	14,716	148,959
Net income for the period	385,883	838,907
Total	4,224,878	4,399,365

As of June 30, 2025, approximately 80% of Prada S.p.A.'s share capital was owned by Prada Holding S.p.A. and the remaining share capital is listed on the Main Board of the Hong Kong Stock Exchange.

The share premium reserve of Euro 410 million is the same as that of December 31, 2024.

Other reserves amount to Euro 3,188 million at June 30, 2025, up by Euro 425.1 million compared to December 31, 2024. The increase is mainly due to the allocation of the previous year's profit of Euro 838.9 million, offset in part by dividend distribution to Prada S.p.A. shareholders for Euro 419.6 million.

Translation reserve decreased from Euro 149 million at December 31, 2024 to Euro 14.7 million. Changes in this reserve arising from the translation into Euro of the subsidiaries foreign financial statements.

The Group's net result for the six-month period ended June 30, 2025 is a profit of Euro 385.9 million (versus a profit of Euro 838.9 million for the twelve months ended December 31, 2024).

28. Equity attributable to non-controlling interests

The following table shows the changes in the non-controlling interests during the periods ended June 30, 2025 and December 31, 2024:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Opening balance	20,065	23,014
Translation differences	(1,467)	612
Dividends	(250)	(250)
Net income for the period	1,109	4,493
Actuarial reserve	-	4
Share capital increase	-	(9,576)
Other reserves	196	1,768
Closing balance	19,653	20,065

Consolidated Statement of Profit or Loss

For a detailed explanation of the financial and business performances of the first semester of 2025, refer to the Financial Review.

29. Net revenues

Consolidated net revenues are generated primarily from sales of finished products and are presented net of returns and discounts.

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Net sales	2,673,143	2,487,804
Royalties	66,892	60,830
Total	2,740,035	2,548,634

Financial Review describes net sales by distribution channel, brand and geographic area.

30. Cost of goods sold

Cost of goods sold is composed by:

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Purchases of raw materials and manufacturing services, net of change in inventories	334,890	314,626
Depreciation, amortisation and impairment on tangible and intangible fixed assets	11,310	10,013
Depreciation and impairment of the right of use assets	1,882	1,965
Labor cost	99,433	90,653
Short-term and low value lease (IFRS 16)	97	61
Logistics costs, duties and insurance	97,841	97,355
Total	545,453	514,673

The incidence of the cost of goods sold on net revenues for the six-month period ended June 30, 2025 was 19.9%, broadly stable against the 20.2% of the same period of 2024. The lower incidence of gross margin on net sales is principally due to greater absorption of production overheads and reduction in logistics costs.

31. Operating expenses

Operating expenses are detailed below:

(amounts in thousands of Euro)	six months ended June 30, 2025 (unaudited)	% of net revenues	six months ended June 30, 2024 (unaudited)	% of net revenues
Product design and development costs	79,895	2.9%	81,659	3.2%
Advertising and communications costs	254,359	9.3%	219,250	8.6%
Selling costs	1,064,293	38.8%	978,470	38.4%
General and administrative costs	188,741	6.9%	179,463	7.0%
Total	1,587,288	57.9%	1,458,842	57.2%

Operating expenses totaled Euro 1,587.3 million, up by Euro 128.4 million versus the same period of 2024. The increase was attributable primarily to variable costs resulting from sales increase, rents and labour costs, marketing spend, and depreciation.

The following table sets forth depreciation, amortisation, impairment, personnel cost and rent expenses (out of scope IFRS 16) included within the operating expenses in accordance with the requirements of IAS 1:

(amounts in thousands of Euro)	six months ended June 30, 2025 (unaudited)	six months ended June 30, 2024 (unaudited)
Depreciation, amortisation and impairment on tangible and intangible fixed assets	150,252	126,833
Depreciation and impairment of the right of use assets	234,284	218,394
Labor cost	473,047	440,311
Pure variable lease (IFRS 16)	159,565	148,785
Short-term and low value lease (IFRS 16)	14,094	9,326

32. Financial income / (expenses)

Net interest and other financial income / (expenses) are presented below:

(amounts in thousands of Euro)	six months ended June 30, 2025 (unaudited)	six months ended June 30, 2024 (unaudited)
Interest expenses on borrowings	(6,857)	(9,322)
Interest income	12,777	9,684
Exchange gains / (losses) - realized	(6,454)	415
Exchange gains / (losses) - unrealized	(1,966)	(1,034)
Other financial income / (expenses)	(4,897)	(4,153)
Interest and other financial income / (expenses), net	(7,397)	(4,410)
Interest expenses on lease liabilities	(41,982)	(33,791)
Dividends from investments	-	111
Total financial expenses	(49,379)	(38,090)

Financial expenses equal to Euro 49.4 million increased by Euro 11.3 million compared to the same period of 2024. The increase was largely attributable to higher interest expenses on lease liabilities for Euro 8.2 million.

33. Taxation

Taxation has the following composition:

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Current taxation	189,486	168,552
Deferred taxation	(19,055)	(17,311)
Pillar II – top-up tax	492	75
Total	170,923	151,316

Taxation for the six-month period ended June 30, 2025 was Euro 170.9 million, corresponding to 30.6% of the profit before tax.

The effect on the income taxes as of June 30, 2025 lead to an estimated accrual of Euro 492 thousand for Pillar II purposes, due to the jurisdictions that did not pass any of the Transitional Safe Harbour test in 2024.

The changes in deferred tax assets and liabilities are set forth below:

(amounts in thousands of Euro)	June 30 2025 (unaudited)	December 31 2024 (audited)
Opening balance	365,555	339,116
Exchange differences	(25,466)	3,501
Deferred taxes on derivative instruments recorded in equity (cash flow hedges)	3,908	4,530
Deferred taxes on post-employment benefits recorded in equity (reserve for actuarial differences)	-	(262)
Deferred taxes on revaluation IAS 29	1,461	1,451
Other movements	188	162
Deferred taxes for the period in profit or loss	17,594	17,057
Closing balance	363,240	365,555

The deferred tax assets and liabilities are classified by nature hereunder:

(amounts in thousands of Euro)	June 30, 2025		December 31, 2024	
	Deferred tax assets	Deferred tax liabilities	Deferred tax assets	Deferred tax liabilities
Inventories	255,321	-	259,178	-
Receivables and other assets	2,616	729	3,141	729
Useful life of non-current assets	27,645	10,241	29,414	10,208
Deferred taxes due to acquisitions	-	9,965	-	10,468
Provision for risks / accrued expenses	26,104	2,827	34,864	2,799
Non-deductible / taxable charges / income	10,333	2,917	9,827	3,209
Deferred tax assets and liabilities on lease contracts	46,438	2,312	46,978	2,575
Tax loss carryforwards	6,585	-	5,249	-
Derivative financial instruments	7,354	916	3,632	1,115
Long-term employee benefits	7,289	1,157	9,215	1,193
Other	7,621	3,002	7,473	11,120
Total	397,306	34,066	408,971	43,416

34. Earnings per share and dividends paid

Earnings per share are calculated by dividing the net profit attributable to the Group's shareholders by the weighted average number of ordinary shares outstanding.

	six months ended June 30, 2025 (unaudited)	six months ended June 30, 2024 (unaudited)
Group net income in Euro	385,882,747	383,499,246
Weighted average number of ordinary shares in issue	2,558,824,000	2,558,824,000
Basic and diluted earnings per share in Euro, calculated on weighted average number of shares	0.151	0.150

Dividends paid

During the six-month period ended June 30, 2025, the Company distributed dividends of Euro 419,647,136 (Euro 0.164 per share), as approved by Annual General Meeting held on April 30, 2025.

The dividends and the related Italian withholding tax due (Euro 21.8 million), determined by applying the ordinary Italian tax rate to the entire amount of the dividends distributed to the beneficial owners of the Company's shares held through the Hong Kong Central Clearing and Settlement System, were paid in May 2025 and July 2025, respectively.

35. Additional information

Number of employees

The average number of full-time equivalent ("FTE") employees (calculated by dividing the number of actual hours worked by the total number of scheduled hours), by business division, is presented below:

(number of employees)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Production	3,902	3,647
Product design and development	1,048	1,019
Advertising and communications	278	254
Selling	8,831	8,845
General and administrative services	1,247	1,168
Total	15,306	14,933

Employee remuneration by business division is presented below:

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Production	99,433	90,653
Product design and development	44,309	43,047
Advertising and communications	19,385	20,218
Selling	324,460	301,297
General and administrative services	84,893	75,749
Total	572,480	530,964

The classification by type of employee remuneration is presented below:

(amounts in thousands of Euro)	six months ended June 30 2025 (unaudited)	six months ended June 30 2024 (unaudited)
Wages and salaries	424,270	397,029
Post-employment benefits and other long-term benefits	27,943	26,537
Social contributions	90,879	81,885
Other	29,388	25,513
Total	572,480	530,964

Distributable reserves of the parent company, Prada S.p.A.

(amounts in thousands of Euro)	June 30 2025 (unaudited)	Possible utilisation	Distributable amount	Summary of utilisation in the last three years	
				Coverage of losses	Distribution of dividends
Share capital	255,882	-	-	-	-
Share premium reserve	410,047	A, B, C	410,047	-	-
Legal reserve	51,176	B	-	-	-
Other reserves	182,899	A, B, C	182,899	-	-
Retained earnings	2,015,003	A, B, C	1,994,487	16,176	550,147
Cash flow reserve	(21,128)	-	-	-	-
Intrinsic value reserve	4,747	-	-	-	-
Distributable amount			2,587,433	16,176	550,147

A: share capital increase
 B: coverage of losses
 C: distributable to shareholders

Under Italian Civil Code Article 2431, the share premium reserve is fully distributable since the amount of the legal reserve is equal to or exceeds 20% of the share capital.

Under Italian Legislative Decree 38/2005, Article 7, Euro 20.5 million of the retained earnings is not distributable.

Exchange rates

The exchange rates against Euro used for Interim Consolidated Financial Statements as of June 30, 2025, June 30, 2024 and December 31, 2024 are listed hereunder:

Currency	Average rate six months ended June 30 2025	Average rate six months ended June 30 2024	Closing rate June 30 2025	Closing rate December 31 2024
UAE Dirham	4.010	3.972	4.305	3.816
Australian Dollar	1.723	1.642	1.795	1.677
Brazilian Real	6.297	5.489	6.438	6.425
Canadian Dollar	1.539	1.468	1.603	1.495
Swiss Franc	0.941	0.961	0.935	0.941
Czech Koruna	25.009	25.017	24.746	25.185
Danish Kronor	7.461	7.458	7.461	7.458
GB Pound	0.842	0.855	0.856	0.829
Hong Kong Dollar	8.508	8.456	9.200	8.069
Japanese Yen	162.075	164.271	169.170	163.060
Korean Won	1,556.346	1,459.625	1,588.210	1,532.150
Kuwait Dinar	0.336	0.332	0.359	0.320
Kazakhstani Tenge	558.721	485.603	609.230	546.740
Moroccan Dirham	10.457	10.834	10.579	10.510
Macau Pataca	8.768	8.708	9.490	8.304
Mexican Peso	21.811	18.507	22.090	21.550
Malaysian Ringgit	4.781	5.110	4.937	4.645
New Zealand Dollar	1.883	1.775	1.933	1.853
Norwegian Krone	11.668	11.492	11.835	11.795
Philippine Peso	62.350	61.484	66.161	60.301
Qatari Riyal	3.980	3.943	4.274	3.789
Chinese Renminbi	7.919	7.801	8.397	7.583
Romanian Leu	5.004	4.974	5.079	4.974
Russian Ruble	95.488	98.238	91.983	116.562
Saudi Riyal	4.096	4.056	4.398	3.904
Swedish Kronor	11.102	11.387	11.147	11.459
Singapore Dollar	1.446	1.456	1.494	1.416
Thai Baht	36.603	39.101	38.125	35.676
Turkish Lira	40.991	34.218	46.568	36.737
Taiwan Dollar	34.759	34.464	34.276	34.085
Ukrainian Hryvna	45.444	42.168	48.986	43.686
US Dollar	1.092	1.081	1.172	1.039
Vietnamese Dong	27,020.445	26,032.733	29,353.000	25,311.000
South African Rand	20.091	20.251	20.841	19.619

36. Remuneration of Board of Directors, five highest paid individuals and Senior Managers

Remuneration of Prada S.p.A. Board of Directors for six months ended June 30, 2025:

(amounts in thousands of Euro)	Directors' fees	Remuneration	Bonuses and other incentives	Benefits in kind	Pension, healthcare and TFR contributions	Total
Patrizio Bertelli	10,606	-	-	-	28	10,634
Paolo Zannoni	2,791	12	-	-	-	2,803
Andrea Guerra	-	896	1,634	43	851	3,424
Miuccia Prada Bianchi	10,606	-	-	-	28	10,634
Andrea Bonini	-	734	516	21	151	1,422
Lorenzo Bertelli	-	163	160	8	68	399
Yoël Zaoui	83	-	-	-	19	102
Marina Sylvia Caprotti	50	-	-	-	-	50
Cristiana Ruella	80	-	-	-	-	80
Pamela Yvonne Culpepper	83	-	-	-	19	102
Anna Maria Rugarli	95	-	-	-	22	117
Total	24,394	1,805	2,310	72	1,186	29,767

The Directors' Fees include both the remuneration approved by the shareholders at the Annual General Meeting and the remuneration approved by the Board of Directors, with the favorable opinion of the Board of Statutory Auditors, for the Directors holding special offices.

The Salaries of Andrea Guerra, Andrea Bonini and Lorenzo Bertelli are inclusive also of their Directors' Fees.

Remuneration of Prada S.p.A. Board of Directors for six months ended June 30, 2024:

(amounts in thousands of Euro)	Directors' fees	Remuneration	Bonuses and other incentives	Benefits in kind	Pension, healthcare and TFR contributions	Total
Patrizio Bertelli	10,042	-	-	-	28	10,070
Paolo Zannoni	2,505	12	-	-	5	2,522
Andrea Guerra	-	861	1,667	29	732	3,289
Miuccia Prada Bianchi	10,042	-	-	-	28	10,070
Andrea Bonini	-	584	568	14	68	1,234
Lorenzo Bertelli	-	156	160	8	32	356
Yoël Zaoui	83	-	-	-	19	102
Marina Sylvia Caprotti	75	-	-	-	-	75
Cristiana Ruella	27	-	-	-	-	27
Pamela Yvonne Culpepper	78	-	-	-	18	96
Anna Maria Rugarli	75	-	-	-	18	93
Maurizio Cereda	50	-	-	-	2	52
Total	22,977	1,613	2,395	51	950	27,986

The amounts are those recognised in the Statement of profit or loss.

37. Related party transactions

The Group carries out transactions with companies qualified as related parties according to IAS 24, "Related Party Disclosures". In the six-month period ended June 30, 2025, these transactions referred primarily to purchase or sale of finished and semi-finished products and raw materials, supply of services, loans and leases.

The following tables present the effect of related-party transactions on the Interim Consolidated Financial Statements in terms of Statement of financial position balances and total transactions affecting the Statement of profit or loss.

Statement of financial position as of June 30, 2025 (unaudited)

(amounts in thousands of Euro)	Trade receivable, net	Receivables due from, and advance payments to, related parties – current	Receivables due from, and advance payments to, related parties – non-current	Right of use assets	Trade payables	Payables to related parties – current	Lease liabilities	Other liabilities
Les Femmes S.r.l.	778	25	2,636	-	1,050	-	-	-
Filati Biagioli Modesto S.p.A.	3	-	-	-	1,120	-	-	-
Spelm Sa	-	-	-	2,512	-	-	2,063	-
Rubaiyat Modern Lux.Pr.Co. Ltd	-	-	-	-	149	4,938	-	-
Immobiliare Rivalsa S.p.A. (*)	-	4	-	45,099	6	-	37,186	-
Ludo Due S.r.l.	-	-	-	6,103	-	-	7,143	-
Peschiera Immobiliare S.r.l.	5	-	-	2,048	104	-	1,846	-
Premiata S.r.l.	12	-	-	-	151	-	-	-
Perseo S.r.l.	-	-	-	-	203	-	-	-
Antica Buca di San Francesco S.r.l.	1	-	-	-	-	-	-	-
Effepi S.r.l.	13	-	-	-	71	-	-	70
Rino Mastrotto Group S.p.A.	51	-	-	-	-	-	-	-
Al Tayer Group Llc	-	-	-	-	10	-	-	-
Al Tayer Insignia Llc	170	-	-	-	75	-	-	-
Stores Specialists Inc.	-	-	-	-	-	40	-	-
Prada Holding S.p.A.	122	-	-	14	34	-	14	-
720 Fifth USA LLC	-	-	-	44,654	-	-	44,939	-
PH-RE Llc	-	123	-	127,446	-	-	150,386	-
Members of the Board of Directors of Prada S.p.A.	-	-	-	-	-	-	-	3,425
Total at June 30, 2025 (unaudited)	1,155	152	2,636	227,876	2,973	4,978	243,577	3,495

(*) Immobiliare Rivalsa S.p.A., previously an independent third party that owns a real estate property in Milan leased by the Company since 2019, was acquired in 2023 by a subsidiary of Prada Holding S.p.A. (the "Acquisition"). The right of use assets and lease liabilities amounts are recognised under lease agreements (including remeasurements pursuant to the automatic renewal of an existing lease) entered into between the Company and Immobiliare Rivalsa S.p.A. prior to the Acquisition.

Statement of financial position as of December 31, 2024 (audited)

(amounts in thousands of Euro)	Trade receivable, net	Receivables due from, and advance payments to, related parties – current	Receivables due from, and advance payments to, related parties – non-current	Right of use assets	Trade payables	Payables due to related parties – current	Lease liabilities	Other liabilities
Les Femmes S.r.l.	812	7	369	-	1,985	-	-	-
Filati Biagioli Modesto S.p.A.	-	-	-	-	270	-	-	-
Spelm Sa	-	-	-	2,749	-	-	2,818	-
Rubaiyat Modern Lux.Pr.Co. Ltd	-	-	-	-	275	5,569	-	-
Immobiliare Rivalsa S.p.A. (*)	-	5	-	47,740	9	-	39,257	-
Ludo Due S.r.l.	-	-	-	6,641	-	-	7,744	-
Peschiera Immobiliare S.r.l.	12	-	-	4,338	72	-	4,910	-
Premiata S.r.l.	-	-	-	-	220	-	-	-
Conceria Superior S.p.A.	14	-	-	-	1,670	-	-	-
Perseo S.r.l.	-	-	-	-	247	-	-	-
Antica Buca di San Francesco S.r.l.	9	-	-	-	-	-	-	-
Effepi S.r.l.	-	-	-	-	779	-	-	-
Al Tayer Group Llc	-	-	-	-	31	-	-	-
Al Tayer Insignia Llc	1,285	-	-	-	176	2,580	-	-
Store Specialists Inc	141	-	-	-	24	130	-	-
Prada Holding S.p.A.	96	-	-	19	35	-	19	-
PH-RE Llc	-	129	-	139,724	-	-	163,590	-
Members of the Board of Directors of Prada S.p.A.	-	-	-	-	-	-	-	10,285
Total as of December 31, 2024 (audited)	2,369	141	369	201,211	5,793	8,279	218,338	10,285

Statement of profit or loss transactions for the six months ended June 30, 2025

(amounts in thousands of Euro)	Net revenues	Cost of goods sold	General, admin. & selling costs (income)	Interest income	Interest expenses
Les Femmes S.r.l.	-	3,688	6	24	-
Filati Biagioli Modesto S.p.A.	-	5,046	68	-	-
Luigi Fedeli e Figlio S.r.l.	-	420	2	-	-
Spelm Sa	-	-	148	-	9
Rubaiyat Modern Lux.Pr.Co. Ltd	-	-	-	-	160
Immobiliare Rivalsa S.p.A. (*)	-	-	2,957	-	456
Ludo Due S.r.l.	-	-	538	-	46
Peschiera Immobiliare S.r.l.	-	27	141	-	15
Premiata S.r.l.	-	65	363	-	-
Conceria Superior S.p.A.	-	8,050	23	-	-
Perseo S.r.l.	-	440	-	-	-
Antica Buca di San Francesco S.r.l.	-	-	(3)	-	-
Effepi S.r.l.	-	1,971	(36)	-	-
Rino Mastrotto Group S.p.A.	-	-	(38)	-	-
Al Tayer Group Llc	-	-	279	-	-
Al Tayer Insignia Llc	457	-	46	-	66
Danzas Llc	-	-	-	-	-
Al Sanam Rent a Car Llc	-	-	-	-	-
Stores Specialists Inc.	(100)	5	28	-	-
Prada Holding S.p.A.	-	-	27	-	-
720 Fifth USA LLC	-	-	4,415	-	623
PH-RE Llc	-	-	7,548	-	734
Total at June 30, 2025 (unaudited)	357	19,712	16,512	24	2,109

(*) Immobiliare Rivalsa S.p.A., previously an independent third party that owns a real estate property in Milan leased by the Company since 2019, was acquired in 2023 by a subsidiary of Prada Holding S.p.A. (the "Acquisition"). The right of use assets and lease liabilities amounts are recognised under lease agreements (including remeasurements pursuant to the automatic renewal of an existing lease) entered into between the Company and Immobiliare Rivalsa S.p.A. prior to the Acquisition.

Statement of profit or loss transactions for the six months ended June 30, 2024

(amounts in thousands of Euro)	Net revenues	Cost of goods sold	General, admin. & selling costs (income)	Interest expenses
Les Femmes S.r.l.	-	4,394	(1)	-
Filati Biagioli Modesto S.p.A.	-	4,500	88	-
Luigi Fedeli e Figlio S.r.l.	-	909	-	-
Spelm Sa	-	-	299	13
Rubaiyat Modern Lux.Pr.Co. Ltd	-	-	-	35
Immobiliare Rivalsa S.p.A. (*)	-	-	3,008	275
Ludo Due S.r.l.	-	-	551	53
Peschiera Immobiliare S.r.l.	-	105	457	76
Premiata S.r.l.	-	53	368	-
Conceria Superior S.p.A.	18	8,052	78	-
Perseo S.r.l.	-	442	-	-
Antica Buca di San Francesco S.r.l.	1	-	(4)	-
Al Tayer Group Llc	-	-	208	-
Al Tayer Insignia Llc	1,542	-	70	62
Danzas Llc	-	-	10	-
Al Sanam Rent a Car Llc	-	-	6	-
Prada Holding S.p.A.	-	-	50	1
PH-RE Llc	-	-	7,447	788
Others	-	-	-	-
Total at June 30, 2024 (unaudited)	1,561	18,455	12,635	1,303

(*) Immobiliare Rivalsa S.p.A., previously an independent third party that owns a real estate property in Milan leased by the Company since 2019, was acquired in 2023 by a subsidiary of Prada Holding S.p.A. (the "Acquisition"). The right of use assets and lease liabilities amounts are recognised under lease agreements (including remeasurements pursuant to the automatic renewal of an existing lease) entered into between the Company and Immobiliare Rivalsa S.p.A. prior to the Acquisition.

The foregoing tables report information on transactions with related parties in accordance with IAS 24, "Related Party Disclosures", while the following transactions also fall within the scope of application of the Hong Kong Stock Exchange Listing Rules.

The transactions with related party PH-RE Llc (formerly PABE-RE Llc) refer to the transactions between such company and Prada Japan co Ltd in relation to the lease of two buildings in Aoyama, Tokyo for Prada and Miu Miu stores. The transactions reported for the six-month period ended June 30, 2025 are regulated by Chapter 14A of the Listing Rules because they are considered continuing connected transactions subject to disclosure, but they are exempt from the independent shareholders' approval requirement. As required by the Listing Rules, comprehensive disclosure of those continuing connected transactions is contained in Prada S.p.A.'s Announcements dated, respectively, July 15, 2015 ("Prada Aoyama") and May 26, 2017 ("Miu Miu Aoyama").

Apart from the non-exempt continuing connected transactions and non-exempt connected transactions reported above, no other transaction reported in the 2025 Interim condensed consolidated financial statements meets the definition of "connected transaction" or "continuing connected transaction" contained in Chapter 14A of the Hong Kong Stock Exchange Listing Rules or, if it does meet the definition of "connected transaction" or "continuing connected transaction" according to Chapter 14A, it is exempt from the announcement, disclosure and independent shareholders' approval requirements laid down in Chapter 14A.

38. Financial trend

(amounts in thousands of Euro)	December 31 2024	December 31 2023	December 31 2022	December 31 2021	December 31 2020
Net revenues	5,431,557	4,726,411	4,200,674	3,365,667	2,422,739
Gross margin	4,336,692	3,801,771	3,312,094	2,547,358	1,743,378
Operating income - (EBIT)	1,279,550	1,061,692	775,990	489,484	20,061
Net income / (loss) - Group	838,907	671,026	465,193	294,254	(54,139)
Total assets	8,549,959	7,615,051	7,377,578	6,959,011	6,527,927
Total liabilities	4,130,529	3,738,242	3,876,556	3,830,368	3,676,207
Net equity attributable to owners of the Group	4,399,365	3,853,795	3,482,217	3,113,894	2,832,057

39. Consolidated companies

Company	Local currency	Share capital (000s of local currency)	% Interest	Registered office	Principal place of operation	Date of incorporation / establishment (MM/DD/YYYY)	Main business
Italy							
Prada S.p.A.	EUR	255,882		Milan	Italy		Group Holding / Manufacturing / Services / Distribution / Retail
Artisans Shoes S.r.l. (*)	EUR	1,000	66.7	Montegranaro	Italy	02/09/1977	Manufacturing
IPI Logistica S.r.l. (*)	EUR	600	100	Milan	Italy	01/26/1999	Services
Marchesi 1824 S.r.l. (*)	EUR	1,000	100	Milan	Italy	07/10/2013	Food & Beverage
Figline S.r.l. (*)	EUR	10	100	Milan	Italy	07/24/2019	Manufacturing
Luna Rossa Challenge S.r.l. (*)	EUR	10	100	Grosseto	Italy	12/01/2021	Management sailing team
Pelletteria Scandicci S.r.l. (*)	EUR	10	100	Terranuova Bracciolini	Italy	08/02/2024	Dormant
Europe							
Prada Retail UK Ltd (*)	GBP	6,500	100	London	U.K.	01/07/1997	Retail
Prada Germany Gmbh (*)	EUR	215	100	Munich	Germany	03/20/1995	Retail / Services
Prada Austria Gmbh (*)	EUR	40	100	Wien	Austria	03/14/1996	Retail
Prada Spain Sl (*)	EUR	240	100	Madrid	Spain	05/14/1986	Retail
Prada Retail France Sas (*)	EUR	11,160	100	Paris	France	10/10/1984	Retail
Prada Hellas Sole Partner Llc (*)	EUR	4,350	100	Athens	Greece	12/19/2007	Retail
Prada Monte-Carlo Sam (*)	EUR	3,000	100	Monaco	Principality of Monaco	05/25/1999	Retail
Prada Sa (*)	EUR	31	100	Luxembourg	Switzerland	07/29/1994	Trademarks / Services
Prada Netherlands Bv (*)	EUR	20	100	Amsterdam	Netherlands	03/27/2000	Retail
Prada Czech Republic Sro (*)	CZK	2,500	100	Prague	Czech Repu- blic	06/25/2008	Retail
Prada Portugal Unipessoal Lda (*)	EUR	5	100	Lisbon	Portugal	08/07/2008	Retail
Prada Rus Llc (*)	RUB	250	100	Moscow	Russian Federation	11/07/2008	Retail
Prada Bosphorus Deri Mamuller Ltd Sirketi (*)	TRY	788,000	100	Istanbul	Turkey	02/26/2009	Retail
Prada Ukraine Llc (*)	UAH	240,000	100	Kiev	Ukraine	10/14/2011	Retail
Prada Sweden Ab (*)	SEK	500	100	Stockholm	Sweden	12/18/2012	Retail
Prada Switzerland Sa (*)	CHF	24,000	100	Lugano	Switzerland	09/28/2012	Retail
Prada Kazakhstan Llp (*)	KZT	500,000	100	Almaty	Kazakhstan	06/24/2013	Retail
Kenon Ltd (*)	GBP	84,000	100	London	U.K.	02/07/2013	Real Estate

Company	Local currency	Share capital (000s of local currency)	% Interest	Registered office	Principal place of operation	Date of incorporation / establishment (MM/DD/YYYY)	Main business
Prada Denmark Aps (*)	DKK	7,500	100	Copenhagen	Denmark	05/19/2015	Retail
Prada Belgium Sprl (*)	EUR	4,075	100	Brussels	Belgium	12/04/2015	Retail
Hipic Prod Impex Srl (*)	RON	50,000	100	Sibiu	Romania	04/15/2016	Manufacturing
Prada San Marino (*)	EUR	26	100	Falciano	San Marino	04/15/2021	Retail
Prada Norway As (*)	NOK	31	100	Oslo	Norway	09/01/2022	Retail
Luna Rossa Challenge 2024 Sl	EUR	10	100	Barcelona	Spain	06/27/2023	Management sailing team
Church UK Retail Ltd	GBP	0.001	100	Northampton	U.K.	07/16/1987	Under liquidation
Church & Co. Ltd (*)	GBP	2,811	100	Northampton	U.K.	01/16/1926	Manufacturing / Services
Church & Co. (Footwear) Ltd	GBP	44	100	Northampton	U.K.	03/06/1954	Trademarks
Americas							
Prada USA Corp. (*)	USD	579,211	100	New York	U.S.A.	10/25/1993	Distribution / Services / Retail
Prada Canada Corp. (*)	CAD	300	100	Toronto	Canada	05/01/1998	Distribution / Retail
Prada USA Cafe Corp.	USD	0.001	100	New York	U.S.A.	06/10/2024	Dormant
Post Development Corp (*)	USD	86,592	100	New York	U.S.A.	02/18/1997	Real Estate
Prada Retail Mexico, S. de R.L. de C.V.	MXN	412,190	100	Mexico City	Mexico	07/12/2011	Retail
Prada Brasil Importação e Comércio de Artigos de Luxo Ltda (*)	BRL	400,000	100	Sao Paulo	Brazil	04/12/2011	Retail
Prada Panama Sa (*)	USD	30	100	Panama	Panama	09/15/2014	Dormant
Prada Retail Aruba Nv (*)	USD	2,011	100	Oranjestad	Aruba	09/25/2014	Retail
Prada Saint Barthelemy Sarl (*)	EUR	1,600	100	Gustavia	St. Barthelemy	04/01/2016	Retail
Asia-Pacific and Japan							
Prada Asia Pacific Ltd (*)	HKD	3,000	100	Hong Kong	Hong Kong S.A.R., P.R.C.	09/12/1997	Retail / Services
Prada Taiwan Ltd	TWD	3,800	100	Hong Kong	Taiwan P.R.C.	09/16/1993	Retail
Prada Retail Malaysia Sdn. Bhd. (*)	MYR	36,000	100	Kuala Lumpur	Malaysia	01/23/2002	Retail
Prada Singapore Pte Ltd (*)	SGD	20,000	100	Singapore	Singapore	10/31/1992	Retail
Prada Korea Llc (*)	KRW	11,125,000	100	Seoul	South Korea	11/27/1995	Retail
Prada (Thailand) co Ltd (*)	THB	1,472,000	100	Bangkok	Thailand	06/19/1997	Retail
Prada Japan co Ltd (*)	JPY	1,200,000	100	Tokyo	Japan	03/01/1991	Retail
Prada Guam Llc	USD	0.001	100	Guam	Guam	02/04/2021	Retail
Prada Saipan Llc (*)	USD	1,405	100	Northern Marianas Islands	Saipan	01/20/2021	Retail
Prada Australia Pty Ltd (*)	AUD	13,500	100	Sydney	Australia	04/21/1997	Retail
Prada Trading (Shanghai) co Ltd (***)	RMB	1,653	100	Shanghai	P.R.C.	02/09/2004	Dormant
Prada Fashion Commerce (Shanghai) co Ltd (***)	RMB	1,224,950	100	Shanghai	P.R.C.	10/31/2005	Retail
Prada Dongguan Trading Co., Ltd (***)	RMB	8,500	100	Dongguan	P.R.C.	11/28/2012	Services
Prada New Zealand Ltd (*)	NZD	6,000	100	Wellington	New Zealand	07/05/2013	Retail
Prada Vietnam Limited Liability Company (*)	VND	146,246,570	100	Hanoi	Vietnam	09/09/2014	Retail
Prada Macau Co Ltd	MOP	170,025	100	Macau	Macau S.A.R., P.R.C.	01/22/2015	Retail
Prada Philippines Inc. (*)	PHP	380,000	60	Manila	Philippines	10/10/2023	Retail

Company	Local currency	Share capital (000s of local currency)	% Interest	Registered office	Principal place of operation	Date of incorporation / establishment (MM/DD/YYYY)	Main business
Middle East							
Prada Middle East Fzco (*)	AED	18,000	79	Jebel Ali Free Zone	U.A.E.	05/25/2011	Distribution / Services
Prada Emirates Llc (**)	AED	300	38.7	Dubai	U.A.E.	08/04/2011	Retail
Prada Kuwait Wll (**)	KWD	50	38.7	Kuwait City	Kuwait	09/18/2012	Retail
Prada Retail Wll (*)	QAR	15,000	100	Doha	Qatar	02/03/2013	Retail
Prada Saudi Arabia Ltd (*)	SAR	26,666	75	Jeddah	Saudi Arabia	07/02/2014	Retail
Prada Bahrain Wll (*)	BHD	4,675	100	Manama	Bahrain	07/10/2024	Retail
Other countries							
Prada Retail South Africa Pty Ltd (*)	ZAR	50,000	100	Sandton	South Africa	06/09/2014	Dormant

(*) Company owned directly by Prada S.p.A.

(**) Company consolidated based on definition of control per IFRS 10

(***) Wholly foreign owned enterprises

40. Disclosures regarding non-controlling interests

The financial information of companies not entirely controlled by the Group is provided below, as required by IFRS 12. The amounts are stated before the consolidation adjustments.

June 30, 2025 financial statements (amounts in thousands of Euro):

Company	Group's percentage interest	Local currency	Total assets	Total equity	Net revenues	Net income/ (loss)	Dividends paid to non-controlling shareholders
Artisans Shoes S.r.l.	66.7	EUR	49,210	6,824	52,087	777	(250)
Prada Emirates Llc	38.7	AED	146,834	12,456	95,891	5,925	-
Prada Middle East Fzco	79	AED	114,919	60,768	60,215	3,767	-
Prada Kuwait Wll	38.7	KWD	32,052	5,462	12,440	318	-
Prada Saudi Arabia Ltd	75	SAR	47,023	3,251	11,395	(895)	-
Prada Philippines Inc.	60	PHP	6,793	5,971	2,959	86	-

June 30, 2024 financial statements (amounts in thousands of Euro):

Company	Group's percentage interest	Local currency	Total assets	Total equity	Net revenues	Net income/ (loss)	Dividends paid to non-controlling shareholders
Artisans Shoes S.r.l.	66.7	EUR	45,274	6,339	42,580	922	(250)
Prada Emirates Llc	38.7	AED	149,860	3,173	80,301	3,657	-
Prada Middle East Fzco	79	AED	120,546	58,323	47,996	1,482	-
Prada Kuwait Wll	38.7	KWD	40,431	5,640	11,003	500	-
Prada Saudi Arabia Ltd	75	SAR	43,370	4,611	6,522	(100)	-
Tannerie Limoges Sas	60	EUR	10,314	185	4,777	(80)	-
Prada Philippines Inc.	60	PHP	7,243	6,145	1,556	74	-

There were no significant restrictions on the Group's ability to access or use assets or to settle liabilities at the end of the reporting period.

41. Events after the reporting date

No significant events to be reported.

